

STATE OF CALIFORNIA - HEALTH AND HUMAN SERVICES AGENCY  
CALIFORNIA DEPARTMENT OF PUBLIC HEALTH  
OFFICE OF HEALTH EQUITY

MEETING OF THE  
OFFICE OF HEALTH EQUITY (OHE)  
ADVISORY COMMITTEE

THE CALIFORNIA ENDOWMENT  
1414 K STREET, SUITE 500  
SACRAMENTO, CALIFORNIA

TUESDAY, SEPTEMBER 30, 2014  
9:00 A.M.

Reported by: John Cota

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A P P E A R A N C E SCommittee Members

Rocco Cheng, PhD, Co-Chair

Sandi Gálvez, MSW, Co-Chair (Oakland)

Sergio Aguilar-Gaxiola, MD, PhD

Jeremy Cantor, MPH (Oakland)

Yvonna Cázares

Aaron Fox, MPM (Los Angeles)

Álvaro Garza, MD, MPH

Cynthia Gomez, PhD (San Francisco)

Pastor Willie Graham

Carrie Johnson, PhD (Los Angeles)

Neal Kohatsu, MD, MPH

Dexter Louie, MD, JD, MPA

Francis Lu, MD (San Francisco)

Gail Newel, MD, MPH (Fresno)

Teresa Ogan, MSW

Hermia Parks, MA, RN, PHN (Los Angeles)

Diana Ramos, MD, MPH (Los Angeles)

Patricia Ryan, MPA

Linda Wheaton, MURP, AICP

Ellen Wu, MPH (Oakland)

A P P E A R A N C E SState Officials/Staff Speakers

Ron Chapman, MD, MPH, CDPH Director & Public Health Officer

Jahmal Miller, MHA, OHE Deputy Director

Katie Belmonte, Staff Counsel

Karen Ben-Moshe, Health in All Policies Coordinator (San Francisco)

Julia Caplan, Health in All Policies Director (Oakland)

Andrea Garcia, MD, California Department of Public Health, Preventive Medicine Resident (Los Angeles)

Carol Gomez, AGPA, Special Assistant to the Deputy Director

Kimberly Knifong, Associate Governmental Program Analyst

Meredith Lee, Health Program Specialist I (Oakland)

Kelsey Lyles, Health in All Policies Associate I

Thi Mai, Research Scientist I

Tamu Nolfo, PhD, OHE Special Consultant

Mallika Rajapaksa, Research Scientist IV

Aimee Sisson, MD, MPH, OHE Public Health Medical Officer

A P P E A R A N C E SAlso Present

Dalila Butler (Oakland)  
PolicyLink

Domenica Giovannini  
Marin City Community Services District

Jerry Jeffe  
California Chronic Care Coalition

Gary Mendoza (Los Angeles)  
Health eWay, Inc.

Ricardo Moncrief (via teleconference)

Lilyane Glamben  
ONTRACK Program Resources

Robert Lipton (via teleconference)

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P R O C E E D I N G S

9:05 a.m.

DR. NOLFO: Good morning, everyone. Thank you for joining us. If you experience any technology problems, which I'm hoping that you're not, of course you can speak with the operator. We are actually going to start the meeting with our Director of the California Department of Public Health; Dr. Ron Chapman is going to do a welcome and some updates for you.

CDPH DIRECTOR CHAPMAN: So welcome all. Thank you for attending the Office of Health Equity Advisory Committee meeting. As always, I am truly appreciative of your participation. We are trying a new strategy during this meeting which is quite interesting; we have folks all over the state in public locations. I know you have a packed agenda so I'll just take a few minutes to, again, welcome all of you and give a short introduction.

I, unfortunately, will not be able to sit through the meeting; I've got to run back to the office. It's getting near the end of the 30 days that the Governor has to sign bills that are on his desk, we still have a few pending from Public Health.

So again, welcome.

I think I am going to kick it off first with an apology. As you all know, we are all sitting on the edge of

1 our seats waiting for the release of our Strategic Plan and  
2 Report. And I must say that we were not expecting it to  
3 take this long. I should share with you that we also were  
4 not expecting to have as much scrutiny and review of this  
5 document and that's a good thing and a bad thing.

6           The good part is that a lot of very, very  
7 important people are reviewing these documents. The  
8 challenge is that most of them have never heard of health  
9 equity. This is a great opportunity for Jahmal and myself  
10 and the team to educate these important people on health  
11 equity. Unfortunately, that takes a lot of time.

12           So I really appreciate all of your patience with  
13 this process. It is moving along. I wish I could tell you  
14 -- I wish I knew when it will be released; I'm hoping soon.  
15 For me, I just do not want to let us see the bureaucracy  
16 stand in the way of progress.

17           We have got a lot of other great work going on  
18 while we're waiting for this report. The office itself is  
19 getting fully staffed up. We have got a lot of recruitments  
20 and hiring going on, very excited about that.

21           We have a new, revised Strategic Map for the  
22 California Department of Public Health. This is our second  
23 version. I am very happy to say that this version has a  
24 cross-cutting strategic priority which says the Department  
25 will achieve health equity through public health programs.



1           And we have a new strategic objective on the map  
2   which says, "Drive the policy agenda. And I am very excited  
3   to share that we have an executive level team that is going  
4   to be working on this particular strategic objective. I am  
5   the lead with Monica Wagner, their Deputy Director of Leg  
6   and Governmental Affairs. And with the support of the  
7   entire executive team we have chosen health equity to be the  
8   first issue that we are going to work on in this objective  
9   of driving the policy agenda.

10           So we are going to be looking within the  
11   Department how we can achieve health equity through public  
12   health programs, through our administrative processes,  
13   through a number of different areas. These are all areas  
14   under our control within the Department and I am really  
15   happy that the executive team has placed health equity as  
16   the top priority for driving the policy agenda within the  
17   Department.

18           So that's my introduction and, again, I welcome  
19   everyone and I look forward to hearing about the great work  
20   and outcome of the meeting today. Thank you.

21           DR. NOLFO: Thank you. Thank you so much.

22           Operator, if you could please switch over to Sandi  
23   Gálvez.

24           AC CO-CHAIR GÁLVEZ: Hello.

25           DR. NOLFO: Hi, Sandi.

1 AC CO-CHAIR GÁLVEZ: Can you all hear me?

2 DR. NOLFO: Yes. Sandi, can you hear us? Yes, we  
3 can hear you.

4 AC CO-CHAIR GÁLVEZ: Okay. Good morning,  
5 everyone. I would like to welcome you to our advisory  
6 committee meeting. I hope that you all had a great summer  
7 and are ready to start working on this important work again.

8 To begin with I want to go around and find out who  
9 is present and so in order to facilitate that we'll do one  
10 site at a time. And I'd like -- and I'd ask that you do a  
11 round robin around the table of who is present from the  
12 advisory committee at each site.

13 So we'll start here at the Oakland site.

14 AC MEMBER WU: Ellen Wu with Urban Habitat.

15 AC MEMBER CANTOR: Jeremy Cantor with JSI in San  
16 Francisco.

17 AC CO-CHAIR GÁLVEZ: And then from the public?

18 MS. BUTLER: Dalila Butler with PolicyLink.

19 AC CO-CHAIR GÁLVEZ: And staff present?

20 MS. CAPLAN: Julia Caplan with Health in All  
21 Policies, OHE. And Meredith Lee just stepped out of the  
22 room but she is here as well in Oakland from OHE.

23 AC CO-CHAIR GÁLVEZ: Okay, why don't we do our  
24 Sacramento group next.

25 AC MEMBER OGAN: Teresa Ogan with MSSP in

1 Sacramento.

2 AC MEMBER GRAHAM: Willie Graham.

3 AC MEMBER KOHATSU: Neal Kohatsu, Department of  
4 Health Care Services.

5 AC MEMBER LOUIE: Dexter Louie, National Council  
6 of Asian/Pacific Islander Physicians.

7 AC CO-CHAIR GÁLVEZ: I'm sorry, could you please  
8 repeat that last one, I couldn't hear you.

9 AC MEMBER LOUIE: Dexter Louie, National Council  
10 of Asian/Pacific Islander Physicians.

11 AC MEMBER RYAN: Patricia Ryan, the County  
12 Behavioral Health Directors Association.

13 DR. NOLFO: And we also have a number of staff in  
14 the room here.

15 OHE DEPUTY DIRECTOR MILLER: Jahmal Miller, Office  
16 of Health Equity.

17 DR. NOLFO: Tamu Nolfo, Office of Health Equity.

18 MS. MAI: Thi Mai.

19 MS. RAJAPAKSA: Mallika Rajapaksa, from Office of  
20 Health --

21 AC CO-CHAIR GÁLVEZ: You guys are getting faint.

22 CDPH DIRECTOR CHAPMAN: They can't hear you unless  
23 you go to the microphone.

24 MS. RAJAPAKSA: Thi and Mallika.

25 MS. MAI: Thi and Mallika, Office of Health

1 Equity.

2 MS. LYLES: Kelsey Lyles, Office of Health Equity.

3 DR. SISSON: Aimee Sisson, Office of Health  
4 Equity.

5 MS. GOMEZ: Carol Gomez.

6 MS. KNIFONG: Kimberly Knifong.

7 MS. BELMONTE: Katie Belmonte, Office of Legal  
8 Services.

9 MR. JEFFE: From the public, Jerry Jeffe,  
10 California Chronic Care Coalition.

11 MS. GIOVANNINI: And Domenica Giovannini from the  
12 Marin City Community Services District.

13 AC CO-CHAIR GÁLVEZ: Could the last person please  
14 speak up.

15 MS. GIOVANNINI: Domenica Giovannini from the  
16 Marin City Community Services District.

17 DR. NOLFO: And that's everyone here.

18 AC CO-CHAIR GÁLVEZ: Great. How about at our San  
19 Francisco group?

20 DR. NOLFO: So for the operator, that means that  
21 you need to unmute the line for Carrie Johnson, please.

22 Oh, I'm sorry, for San Francisco. I think it's  
23 Karen Ben-moshe that's in San Francisco.

24 AC MEMBER GOMEZ: Hi, can you hear us?

25 DR. NOLFO: Yes.

1 AC MEMBER GOMEZ: Hi, this is Cynthia Gomez, San  
2 Francisco State Health Equity Institute.

3 AC MEMBER LU: Francis Lu, UC Davis.

4 MS. BEN-MOSHE: And this is Karen Ben-moshe, I'm  
5 staff with the Office of Health Equity.

6 AC CO-CHAIR GÁLVEZ: Is there anybody from the  
7 public present?

8 (No response.)

9 AC CO-CHAIR GÁLVEZ: Okay, so can we move to our  
10 Los Angeles group?

11 DR. NOLFO: And that would be Carrie Johnson.

12 AC MEMBER JOHNSON: Carrie Johnson, United  
13 American Indian Involvement.

14 MR. MENDOZA: Gary Mendoza, Health eWay.

15 DR. NOLFO: Gary Mendoza is a member of the  
16 public?

17 MR. MENDOZA: Yes.

18 DR. GARCIA: Andrea Garcia, Resident Physician.

19 DR. NOLFO: Carrie, is there anyone else in Los  
20 Angeles?

21 AC MEMBER JOHNSON: No.

22 DR. NOLFO: Okay, thank you.

23 Our last site is Fresno. Operator, that would be  
24 Gail Newel.

25 AC MEMBER NEWEL: Hello, this is Gail, can you

1 hear me?

2 DR. NOLFO: Yes.

3 AC MEMBER NEWEL: I'm alone here so far.

4 DR. NOLFO: Thank you for holding down the fort.

5 AC MEMBER NEWEL: You betcha.

6 (Laughter.)

7 AC CO-CHAIR GÁLVEZ: Tamu, is anybody taking  
8 notes?

9 DR. NOLFO: Yes, we actually have a  
10 transcriptionist.

11 AC CO-CHAIR GÁLVEZ: Because I want to -- it was a  
12 little hard to hear everybody so I'm not sure we have a  
13 quorum. Can that be confirmed?

14 DR. NOLFO: Yes, if you give me just a moment. We  
15 are missing a number of people actually, I am not sure that  
16 we do have a quorum. So I have 3, 6, 9, 10. So I'm  
17 counting 10, which is not a quorum. I'm sorry, there's 11,  
18 Neal is here; 12, Patricia. Hang on one second and let me  
19 see.

20 OHE DEPUTY DIRECTOR MILLER: We're validating the  
21 count.

22 AC CO-CHAIR GÁLVEZ: Okay.

23 DR. NOLFO: So we actually are shy by one member  
24 and we may get another member because we do have Yvonna  
25 Cázares who sent me an e-mail saying that she would be

1 running late this morning. So maybe we want to hold off on  
2 any items that require voting until we can get one more  
3 member.

4 AC CO-CHAIR GÁLVEZ: Okay, well that's most of the  
5 items on the first part of the agenda other than presenting  
6 the agenda itself.

7 DR. NOLFO: I'm sorry, would you say that one more  
8 time, Sandi.

9 AC CO-CHAIR GÁLVEZ: That would be then moving  
10 basically all of the items on the 9:10-10:00 a.m. part of  
11 the agenda other than presenting the agenda itself.

12 DR. NOLFO: Right.

13 AC CO-CHAIR GÁLVEZ: Would be moved to later.

14 DR. NOLFO: I think that we can do that.

15 (Dr. Nolfo conferred with Ms. Belmonte.)

16 DR. NOLFO: So we're going to start with doing  
17 updates and see if we get another member of the advisory  
18 committee to join us at one of the sites.

19 OHE DEPUTY DIRECTOR MILLER: Did you hear that,  
20 Sandi?

21 AC CO-CHAIR GÁLVEZ: Yes.

22 OHE DEPUTY DIRECTOR MILLER: Okay. So we're going  
23 to jump to --

24 AC MEMBER RAMOS: Hello?

25 DR. NOLFO: Yes.

1 AC CO-CHAIR GÁLVEZ: Hello.

2 AC MEMBER RAMOS: Hi, this is Dr. Diana Ramos in  
3 Los Angeles calling in. I couldn't announce myself. I know  
4 you needed one more person for a quorum.

5 AC CO-CHAIR GÁLVEZ: Wait, but are you present at  
6 the meeting or you're calling in separately?

7 AC MEMBER RAMOS: From my office.

8 AC CO-CHAIR GÁLVEZ: That doesn't count.

9 AC MEMBER RAMOS: Okay. So if I go to the site  
10 then it counts?

11 AC CO-CHAIR GÁLVEZ: Yes, then it counts. You  
12 have to be at one of the publicly noticed locations.

13 AC MEMBER RAMOS: Well, I can be there in 15  
14 minutes.

15 AC CO-CHAIR GÁLVEZ: Okay.

16 DR. NOLFO: Thank you, Diana, appreciate that.  
17 All right, fantastic.

18 OHE DEPUTY DIRECTOR MILLER: So we are going to  
19 amend the agenda to do all the updates and then come back to  
20 that?

21 DR. NOLFO: Yes.

22 OHE DEPUTY DIRECTOR MILLER: Okay. So is it on  
23 me?

24 DR. NOLFO: It is on you.

25 OHE DEPUTY DIRECTOR MILLER: Are you cool, Sandi,



1 with jumping to the OHE Updates and coming back?

2 AC CO-CHAIR GÁLVEZ: Yes.

3 OHE DEPUTY DIRECTOR MILLER: Okay.

4 AC CO-CHAIR GÁLVEZ: I don't think we -- well, do  
5 you think we need to actually go over what is on the agenda?

6 OHE DEPUTY DIRECTOR MILLER: Yes, that's fine.

7 AC CO-CHAIR GÁLVEZ: All right. So the first part  
8 of the morning here was going to be to do our business  
9 section of the meeting, including approving our minutes,  
10 considering our bylaws and hopefully approving them and then  
11 talking about staggered membership terms. But we'll hold  
12 off until Diana arrives at the other office to be able to  
13 jump into those items.

14 The next part, Jahmal, Tamu and Aimee will be  
15 providing updates on the OHE.

16 Then Julia and Linda will be presenting an update  
17 on the Health in All Policies Task Force.

18 Neal will be presenting an update on the  
19 Department of Health Care Services.

20 And then the final part of the meeting, we're  
21 going to be discussing the future direction of our advisory  
22 committee, what are we going to be doing next. And here an  
23 update from Tamu on some interviews she has done with the  
24 advisory committee members to solicit some input of what  
25 folks would like to see happen with the advisory committee

1 now that our work on the Strategic Plan is complete.

2           Throughout the process I would like to remind the  
3 public that we do have opportunities to provide feedback on  
4 all of these items. We do encourage you to fill out speaker  
5 cards, which I am not actually sure we have present, and  
6 announce yourself prior to making your comment.

7           And I guess that's it. So we'll turn to Jahmal  
8 and Tamu and Aimee. If you are all ready we'll move into  
9 that -- into the OHE Update section of the agenda.

10           DR. NOLFO: Thank you, Sandi. And I will also  
11 mention we actually don't have speaker cards. But if you  
12 are a member of the public and you would like to speak if  
13 you can just indicate that to us.

14           OHE DEPUTY DIRECTOR MILLER: Great. Well good  
15 morning, everyone, it's been awhile. But as you all know,  
16 approximately a year ago is when we launched the first  
17 steering committee meeting. And I hadn't started yet, I was  
18 a few days away from starting.

19           What a difference a year makes. We have had a  
20 numerous amount of opportunities to engage with each with  
21 each other and I am thankful today that we were able to get  
22 kind of creative and innovative to accommodate all of our  
23 statewide committee members and other stakeholders and staff  
24 to leverage the advent of technology. And I appreciate --

25           AC CO-CHAIR GÁLVEZ: Jahmal, I'm sorry to

1 interrupt you. Is there going to be a PowerPoint  
2 presentation associated with your update?

3 OHE DEPUTY DIRECTOR MILLER: No.

4 AC CO-CHAIR GÁLVEZ: Okay.

5 DR. NOLFO: There is going to be one when  
6 Dr. Sisson comes on in a few minutes and that's the  
7 California Reducing Disparities Project Update. So if at  
8 the various sites, if you could bring that up that would be  
9 fantastic.

10 OHE DEPUTY DIRECTOR MILLER: So just a verbal  
11 update.

12 AC CO-CHAIR GÁLVEZ: Thank you.

13 OHE DEPUTY DIRECTOR MILLER: Okay. So yes, I'm  
14 grateful to Tamu and the team and the other folks who  
15 contributed to facilitating today's meeting and I want to  
16 just use this opportunity to provide some quick updates.  
17 There has been so much activity since our last meeting which  
18 was, I believe, in May. And this has been an extremely busy  
19 summer and we have had opportunities to connect with all of  
20 our committee members either in person, by phone or in a  
21 variety of other ways.

22 And particularly around the Senate Confirmation  
23 which was quite a big deal, not for me but really for our  
24 office. I had the opportunity to go before both the Senate  
25 Rules Committee on July 2nd to be unanimously voted to have

1 my position confirmed; and then in August to have the  
2 California State Senate unanimously uphold that Senate Rules  
3 Committee decision. And that was big. Once again, not for  
4 me but for our office. Because, once again, it validates  
5 how the legislation was written to really elevate the status  
6 of our office in the California Department of Public Health  
7 but also our opportunity to have an elevated presence in the  
8 Agency. And particularly with the Legislature, where the  
9 policy makers are. And they are going to be critical parts  
10 and pieces of our ability to move our health equity agenda  
11 forward.

12           Many of you as committee members were either  
13 present, you testified on our behalf, you authored letters  
14 of support. Some of you might have even prayed or offered  
15 up good thoughts on our behalf. And it all worked  
16 affirmatively so thank you so much, that was an important  
17 milestone for our office. Fortunately, we had no  
18 opposition, just constructive opportunities to really  
19 educate people around what health equity is, what our charge  
20 is and some important projects that we have underway and  
21 ultimately what it is that we plan to accomplish. So thank  
22 you to everyone for your support in the Senate confirmation  
23 process.

24           You got an e-mail a few weeks ago from us. I  
25 wanted to ensure that we shared with our committee members

1 and the general public new job postings that we have in the  
2 Office of Health Equity so that we can get the word out  
3 about new job opportunities that will be forthcoming. I  
4 believe we posted in the last post -- how many positions was  
5 it?

6 DR. NOLFO: A total of six.

7 OHE DEPUTY DIRECTOR MILLER: We posted six  
8 positions to date within the last couple of weeks. We have  
9 been getting a lot of positive hits. We have other duty  
10 statements that are currently under review that we will be  
11 posting as well. So any support you can lend to referring  
12 people to get on the state lists as far as job  
13 classifications and examinations go, we encourage that. We  
14 want to search far and wide to make sure that we get the  
15 best talent in the Office of Health Equity. Particularly  
16 those who understand this work, to provide not only  
17 demographic diversity but really, you know, intellectual  
18 thought partners who get this work and allow us to go deeply  
19 into our efforts of transforming government and  
20 operationalizing health equity and working well with our  
21 partners in the communities across the state of California.

22 And we have a great deal of support from our  
23 leadership, the Directorate's Office, in being creative in  
24 how we find financial resources to staff and also  
25 redirecting positions from other programs within the

1 California Department of Public Health so that we can  
2 prepare ourselves to implement not only our statewide plan  
3 but to carry out the mandate for our office, which is pretty  
4 complex and is going to require a lot of support. And that  
5 makes our jobs easier to do.

6 We have been involved, just quickly, with some  
7 special work forces and task forces, one being the  
8 California Central Steering Committee. I don't know if many  
9 of you are familiar with ACES or the Adverse Childhood  
10 Experiences, it's a body of work that addresses trauma and  
11 the implications of trauma on children and ultimately as  
12 they become adults. We have partnered with one of our  
13 colleagues in the California Department of Public Health in  
14 that work in ensuring that we have a strong strategic plan  
15 around addressing trauma and adverse childhood experiences  
16 with our kids.

17 The California proposal that we submitted to the  
18 US Department of Justice, which was -- I think it's still  
19 being led by Attorney General Eric Holder, was recently  
20 accepted. Attorney General Kamala Harris led the charge to  
21 pull together a multi-dimensional team that is focused on  
22 this Defending Childhood policy initiative. And I am a core  
23 member, a public health core member on this team of 10  
24 people, and our proposal -- our policy proposal was recently  
25 accepted. And we will be going to Washington DC soon to

1 create the state's strategic plan on how we deal with the  
2 effects of violence in the communities, particularly that's  
3 adversely impacting and affecting our children.

4 We also are planting the seeds in establishing  
5 what we call the private foundation brain trust. If you'll  
6 recall, in the mandate for our office we are required to  
7 work with federal, state and private entities. And private  
8 foundations and philanthropies have, at the national level  
9 and at the state level, a significant amount of funding  
10 allocated towards health equity initiatives. And we  
11 definitely want to tap into special funds and general funds  
12 from a state perspective but we also want to leverage the  
13 opportunities that are presented by many private  
14 foundations.

15 So this brain trust, which I would envision our  
16 advisory committee obviously being connected to, is  
17 literally going to be a group of national executives from  
18 these major foundations. And ultimately sharing our Health  
19 Equity Statewide Plan with them so that they can identify,  
20 based on their funding priorities, how they want to invest  
21 into the Office of Health Equity. We are really excited  
22 about that. As you know we need resources to do this work.

23 And as I just wrap up. Yesterday I had the  
24 opportunity to -- over the last few months I have been on a  
25 planning committee with the Federal Reserve Bank of San

1 Francisco. And yesterday here in Sacramento over 300 people  
2 attended our Health Communities Summit, which brought  
3 together a cross-sector of private and public entities that  
4 are investing strategically in sustainable communities  
5 around transportation, land use, health in all policies and  
6 a variety of other focused efforts on how we stimulate local  
7 economies to factor in equity at the end of the day to  
8 ensure that all people re benefiting from gentrifying both  
9 our inner cities and our suburbs and ensuring that all  
10 people have an opportunity at the table.

11 And we, once again, we talked about  
12 transportation, housing, social services. Many of our staff  
13 at the Office of Health Equity made some sort of  
14 contribution to yesterday's meeting; but the Office of  
15 Health Equity was front and center. And we have not just a  
16 voice at the table but play an instrumental role at being a  
17 convener in bringing everyone from banks to local  
18 investment, you know, entities, to the table to figure out  
19 how do we leverage equity and include equity into our  
20 discussions around economic development, transportation  
21 planning and such.

22 And I'll -- just two final notes. I've had the  
23 honor of serving on a planning committee on behalf of the  
24 Office of Health Equity on a charge that is led by the  
25 California Endowment. It's called the Health Equity Awards.



1 The Health Equity Awards is about recognizing local health  
2 departments across the state who are doing health equity  
3 work well. We put out a call several months ago for  
4 applications for these health equity awards. And when they  
5 are awarded later on this year the grand prize, if you will,  
6 is going to be \$100,000. And then based on small, medium  
7 and large jurisdictions, going to award, respectively,  
8 \$25,000 in each category.

9 And the vision with Dr. Tony Iton and Sandra Witt  
10 at the California Endowment is to encourage health equity  
11 within local public health departments and to recognize  
12 those health departments that are doing the work and to  
13 invest in them so that they can continue to do the work.

14 But ultimately we want to make sure that we are  
15 messaging and sharing across the state these best practices.  
16 So it is not so much about the winners but it is really  
17 taking the 13 applicants and elevating, sharing information  
18 about how they are hard-wiring health equity into their  
19 work. And I will ensure that all of you get more  
20 information about that electronically.

21 And then lastly, the Speakers Office. Toni Atkins  
22 reached out to us a few months ago with the prospect of the  
23 Office of Health Equity co-chairing an interagency task  
24 force for boys and men of color. There is a national effort  
25 underway in the My Brother's Keeper Initiative addressing

1 the disproportionate around health equity and inequities of  
2 health -- inequities and disparities that we're seeing among  
3 brown and Latino boys and others, in Native American,  
4 geographically isolated and in Asian communities. And we  
5 are fleshing out what that is going to look like. But we  
6 are kind of being drafted -- and using these examples of how  
7 the Office of Health Equity is being drafted into many of  
8 these statewide efforts.

9           So that's my update.

10           And just a quick comment on what Dr. Chapman said  
11 around our waiting on the approval of the Health Equity  
12 Statewide Plan. We as an office have been -- have learned  
13 of late, and our Health in All Policies team members have  
14 experienced it, I know Dr. Sisson and Marina Augusto have  
15 experienced it around the CRDP, definitely Tamu, myself,  
16 Dr. Chapman and Kathleen Billingsley have experienced it  
17 with the Health Equity strategic plan, is that we have a  
18 rich, rich opportunity internal to government to really  
19 bring our colleagues along and to hard-wire not just an  
20 understanding of what health equity is but the application  
21 of it. Whether it's how we contract, how we can have the  
22 ability to expedite these reviews of these very important  
23 plans that we are looking forward to implementing.

24           So one of my priorities is that we really get  
25 serious about internal training and development, applying

1 even at the duty statement level, an expectation that people  
2 who work not just in CDPH and in DHCS but Agency at large,  
3 that there is an expectation that we have this understanding  
4 of what health equity is all about. And we're going to need  
5 all of our members of the Committee as well as public  
6 experts in our ability to do that well around training and  
7 development and we have some good ideas on how we can do  
8 that. So with that said, I yield the mic to the next person  
9 in line.

10 DR. NOLFO: Thank you. I am Tamu Nolfo, Special  
11 Consultant with the Office of Health Equity. I just wanted  
12 to say a few words about the Strategic Plan and the  
13 strategic planning process.

14 I really wanted to thank everyone who participated  
15 in it. If you have been along on this journey for the past  
16 year you know that it has been a rather intense journey and  
17 it culminated in the spring with a lot of activity during  
18 several advisory committee meetings where folks broke out  
19 into small groups with advisory committee members coupled  
20 with staff and members of the public to really flesh through  
21 the good thinking that went into creating the Strategic  
22 Plan.

23 We also had a 61 item survey that many people  
24 responded to. I read every single one of the surveys that  
25 came in. I had letters that came into the office; we had

1 many e-mails that came into the office where people were  
2 able to express what they wanted to see in the Strategic  
3 Plan and all of that was taken into consideration.

4           The last charge that was given to me at the May  
5 advisory committee meeting was to in some ways simplify how  
6 we were going to present the Strategic Plan and the goals  
7 for the Strategic Plan. And so in the version that is being  
8 reviewed at this time that has been taken into  
9 consideration.

10           And essentially there are three main thrusts in  
11 the Strategic Plan and the first is around assessment. It's  
12 really getting a lay of the land around where are the  
13 opportunities to do better work around health equity and  
14 also what are the possibilities, what are the best practices  
15 that are out there that we could be integrating, that we  
16 could be capitalizing on, that we could be bringing to  
17 scope.

18           And the second main thrust in the strategic plan  
19 is communication. So it's communicating what it is that we  
20 find. Making sure that all of us are getting on the same  
21 page around not only what the problems are, what the needs  
22 are, but also what the possibilities are so we don't kind of  
23 fall into this position of despair that these issues are so  
24 large that we don't even know where we start, we don't even  
25 really know what can be done.

1           And then the third area is around infrastructure  
2 development or capacity development. So that we can develop  
3 as we need to, to be able to address this really monumental  
4 task.

5           And the three audiences, if you will, where all of  
6 this is going to be directed, take place going towards the  
7 health partners or potential health partners that we see.  
8 In one of the earlier versions they were called non-health  
9 partners and the feedback that came through on, I believe  
10 the last advisory committee meeting was, that's the wrong  
11 terminology. We don't want to think about them as non-  
12 health partners and we don't want them to think of  
13 themselves as non-health partners, we want to think of them  
14 as potential health-partners. And so that's reaching out to  
15 transportation and housing and business and education and  
16 all of the folks that we need to be a part of this movement;  
17 so that is one strategic audience.

18           The other strategic audience is the health field  
19 itself. We know that we can be doing better within the  
20 health field and we are going to strive to do that.

21           And the third area is communities. That's a huge  
22 thrust. We want to empower communities to really be able to  
23 take on this work, to be well-resourced to take on this  
24 work. To spread their findings, be able to bring their  
25 findings up to scale. To be able to disseminate what they

1 are doing well.

2 And so those are the three main focal areas or  
3 audiences, if you will, where we are going to be directing  
4 the assessment, the communication and the infrastructure  
5 development.

6 So that strategic plan is coupled with the  
7 demographic report that also was taking shape alongside it  
8 and that really is an analysis of the social determinants of  
9 health that we were directed within statute to address and  
10 to be able to highlight, to take stock of within, you know,  
11 this report form at least once every two years. And what we  
12 decided was to put both that demographic report and the  
13 strategic plan together into one document and that is what  
14 is being currently reviewed. So that's kind of a snapshot  
15 about what you should be expecting to see once it goes  
16 through the administrative review process.

17 And also just to kind of piggyback on Jahmal's  
18 comments in terms of really being visible and being  
19 transparent about the work that we are doing and reaching  
20 out to new partners. That we have been very busy over the  
21 last several months in doing that and making presentations  
22 to NHSA partners, to Teresa Ogan's group, the Site Directors  
23 Association working with seniors. That there have been --  
24 even here at Cal Endowment there have been a number of  
25 partners that we have been reaching out to. One of the

1 public members that we have in Los Angeles, Gary Mendoza,  
2 many different conversations in terms of how can we really  
3 look at bringing life to the strategic plan? Who do we need  
4 to have involved in the implementation of the strategic  
5 plan?

6 And so those are my comments about the strategic  
7 plan and I am going to turn it over to Dr. Aimee Sisson to  
8 give you an update on the California Reducing Disparities  
9 Project.

10 AC CO-CHAIR GÁLVEZ: Excuse me, before we  
11 transition over can all sites please put their phones on  
12 mute, we are getting a lot of background noise; I'm hearing  
13 background conversations.

14 DR. NOLFO: Operator, if you can help us with  
15 that, that would be great.

16 I am also going to mention while I have the line.  
17 I see that Aaron Fox has called in, he is an advisory  
18 committee member. And Aaron, if you are able to join the LA  
19 site then we can count you towards the quorum.

20 We also were joined by Dr. Álvaro Garza who is one  
21 of our advisory committee members as well and so we actually  
22 do have a -- and Yvonna Cázares also stepped in so we  
23 actually do have a quorum at this time.

24 AC MEMBER JOHNSON: Hello? This is Carrie Johnson  
25 from Los Angeles. We actually have two more advisory

1 committee members here.

2 AC MEMBER PARKS: Hermia Parks, Riverside County,  
3 Director of Public Health Nursing.

4 AC MEMBER RAMOS: And Dr. Diana Ramos. I had  
5 called in earlier.

6 DR. NOLFO: Thank you so much.

7 DR. SISSON: Okay. So this is Aimee Sisson from  
8 the Office of Health Equity and I am going to present to you  
9 an update on the California Reducing Disparities Project  
10 today. Please forgive me in advance for speaking quickly  
11 because I am trying to cover about 30 minutes of material.

12 AC CO-CHAIR GÁLVEZ: You need to get closer to the  
13 phone.

14 DR. SISSON: Is this one not on?

15 DR. NOLFO: Maybe pull that one over to you.

16 DR. SISSON: Is that better? Sorry, this is Aimee  
17 Sisson, Public Health Medical Officer with the Office of  
18 Health Equity and I am presenting an update on the  
19 California Reducing Disparities Project today. Can you hear  
20 me now or have you been muted so we won't know? We'll  
21 assume everything is good.

22 (Laughter.)

23 DR. SISSON: So as I was saying, please forgive me  
24 in advance for speaking quickly because I am covering about  
25 30 minutes of material in hopefully 20 minutes or so. But I



1 am presenting off a slide set, as Tamu mentioned earlier,  
2 and that is available on the OHE website for those of you  
3 who are calling in remotely. Hopefully it's also available  
4 at each of the five remote locations.

5 DR. NOLFO: And so if you would just tell us when  
6 you are going to the next slide then everyone can know.

7 DR. SISSON: And the order may have changed  
8 slightly since they were posted but I trust that you will  
9 able to follow along.

10 So today I am planning to update you on our draft  
11 CRDP Strategic Plan that Ruben Cantu from the California  
12 Pan-Ethnic Health Network, or CPEHN, presented to the Office  
13 of Health Equity Advisory Committee in May; share our design  
14 for the next phase of CRDP, or what we are calling CRDP  
15 Phase 2, including how we are going to roll out the \$60  
16 million worth of Mental Health Services Act funds; and  
17 finally touch on the immediate next steps for the program.

18 So next slide. Just to quickly review the overall  
19 project design for those of you who haven't thought about  
20 CRDP since May.

21 Phase 1 was focused on developing a strategic plan  
22 to reduce mental health disparities among five California  
23 target populations, African Americans, Asian-Pacific  
24 Islanders, Native Americans, Latinos and Lesbian, Gay,  
25 Bisexual, Transgender, Queer and Questioning persons.

1           Phase 2 focuses on implementing that strategic  
2 plan with an emphasis on funding community-defined evidence  
3 programs related to mental health to provide and rigorously  
4 evaluate their services to determine whether such services  
5 are effective.

6           Just so we are on the same page, when I refer to  
7 "community-defined evidence" I mean a set of practices that  
8 communities have used and determine to yield positive  
9 results as determined by community consensus over time, that  
10 may or may not have been measured empirically but have  
11 reached a level of acceptance by the community.

12           So, next slide. As you will recall from Ruben's  
13 May presentation, the CRDP strategic plan has already been  
14 written but it has not yet been approved by our Health and  
15 Human Services Agency for public release.

16           We are keeping our fingers crossed that approval  
17 will come in the near future, at which time we will enter  
18 into a 30 day public comment period, during which CDPH and  
19 the CRDP strategic planning work group leads will host  
20 several community forums seeking public input on the draft  
21 plan.

22           After the public comment period the plan will be  
23 revised based on public feedback. That will take about six  
24 weeks.

25           And then we will enter the finalization process,

1 during which the plan will be professionally designed and  
2 made pretty for its final publication and release.

3           Next slide. Even though the CRDP strategic plan  
4 has not been finalized the draft plan has provided many  
5 recommendations for our CDPH team to work with in planning  
6 the next phase of CRDP. In fact, the draft strategic plan  
7 has been the main informing document for our Phase 2 work to  
8 date.

9           In addition to receiving guidance from the  
10 recommendations in the strategic plan we have also been  
11 guided by interviews with numerous key informants, both from  
12 within the Department of Public Health and from the targeted  
13 communities. And these include experts in program design,  
14 evaluation and mental health, including Rachel Guerrero, the  
15 former Director of the Office of Multicultural Services at  
16 the Department of Mental Health where the CRDP originated.

17           We have also established what we are calling the  
18 CRDP Brain Trust. And if I can say, CRDP had that term  
19 before Jahmal stole it.

20           (Laughter.)

21           DR. SISSON: But that is an informal advisory  
22 committee comprised of independent subject matter experts  
23 who are familiar with the target populations and who have  
24 expertise related to mental health, community-defined  
25 evidence, reducing mental health disparities and/or

1 evaluation.

2           Moving forward, the fourth bullet point on the  
3 slide, public vetting expresses our intent to solicit public  
4 input on the program design and make adjustments  
5 accordingly.

6           I want to acknowledge up front that the framework  
7 that I am sharing today is a work in progress, it is still  
8 under development. There's a lot of details that still need  
9 to be worked out. But we are sharing what we have so far  
10 now so we can start getting feedback on the general design  
11 as we move forward.

12           Next slide. So the big picture of CRDP Phase 2  
13 begins with the vision.

14           As stated on the slide, we envision a California  
15 in which all individuals, regardless of race, ethnicity,  
16 sexual orientation or gender identity, will receive quality  
17 mental health prevention and treatment services delivered in  
18 a culturally and linguistically competent manner.

19           This is a big goal and we recognize that it won't  
20 be achieved overnight or even at the end of Phase 2.

21           But we do expect to make progress toward the  
22 vision in the short term and will measure that progress in  
23 at least four ways, including whether the community-defined  
24 evidence programs that are funded in Phase 2 are effective  
25 in preventing or decreasing the severity of mental illness

1 or promoting mental health.

2 Second, whether the validated programs are being  
3 funded by other entities outside of CRDP Phase 2, such as  
4 county mental health agencies.

5 And finally, whether the targeted communities have  
6 new seats at the table or even new tables at which to  
7 advocate for community mental health needs.

8 Next slide. To make the vision of CRDP a reality  
9 the project will be guided by four core principles.

10 The first of these principles is doing business  
11 differently. This involves listening to the community by  
12 seeking input and then being responsive to that input.

13 The second principle is building community  
14 capacity. In order for the Phase 2 efforts to be at least  
15 somewhat sustainable beyond the funded period we need to  
16 invest in technical assistance and training that builds  
17 organizational capacity by teaching community-based  
18 organizations how to fish so that they can eat for a  
19 lifetime, not just giving them a fish so that they can eat  
20 for a day, or in this case, five years.

21 The third principle is fairness. As the slide  
22 states: a program that is designed to reduce disparities  
23 must be certain not to perpetuate them. One piece of  
24 fairness is leveling the playing field so that programs that  
25 aren't typically funded are able and supported to apply.

1 This principle is at the root of the capacity building  
2 projects that I'll discuss in a minute.

3 And finally, the last underlying principle is  
4 systems change. Like the capacity building principle this  
5 one also relates to sustainability and it explains why Phase  
6 2 is not just about community-defined evidence pilot  
7 projects but also about infrastructure building so as to  
8 change the context in which the pilot projects are  
9 operating.

10 Next slide. So with this slide we are starting to  
11 zoom in a little bit more on what we will actually be  
12 funding with our \$60 million in Phase 2 funds.

13 Phase 2 is comprised of the five components shown  
14 here.

15 The majority of funding, 60 percent, is directed  
16 at community-defined evidence pilot projects, which are at  
17 the heart of Phase 2.

18 Approximately 25 percent of program funds are  
19 dedicated to evaluation. We recognize that this is higher  
20 than the typical 10 to 15 percent for evaluation seen with  
21 most public health programs, but we feel that the above  
22 average proportion is necessary to conduct a rigorous,  
23 community participatory and mixed methods evaluation of all  
24 of CRDP Phase 2 as well as of the individual pilot programs.

25 Ten percent of the funding is for technical

1 assistance and training. And that's to support the pilot  
2 sites in planning, implementing and evaluating their  
3 programs.

4 Approximately 5 percent of the funds are dedicated  
5 or directed for infrastructure building, which essentially  
6 is systems change work.

7 And finally, the administration of CRDP by CDPH  
8 does cost money. We are making efforts to minimize our  
9 administrative costs and we are also planning to fund the  
10 administrative costs from outside of the \$60 million Phase 2  
11 allocation, which is why you don't see a percentage attached  
12 to the last bullet.

13 Next slide. So how do the five program components  
14 from the previous slide fit together. This slide, which  
15 some people have called the "seating chart" because it  
16 reminds them of a wedding banquet --

17 (Laughter.)

18 DR. SISSON: -- attempts to depict the big  
19 picture, or as I think of it, the forest of CRDP. And in  
20 the following slide we are going to start to explore the  
21 trees of the forest but I find it helpful to have the big  
22 picture context first.

23 This is definitely a complicated slide. I  
24 encourage you to come back to it later. But for now please  
25 note that there's five pods, one for each of the CRDP target

1 populations shown on the periphery. And in the center we  
2 have the California Department of Public Health providing an  
3 oversight and administrative role along with the statewide  
4 evaluation team that includes a lead evaluator for each of  
5 the five populations.

6 And finally, at the top you can see the  
7 infrastructure component, which is comprised of one  
8 statewide and five local outreach education and awareness  
9 coordinators.

10 Next slide. Zooming in on one of the five  
11 population pods, in this case the Latino example. You can  
12 see that each pod is comprised of five to seven pilot  
13 projects with six shown in the diagram, which will be spread  
14 across California. Each pilot project is supported by a  
15 population-specific technical assistance provider along with  
16 a population-specific evaluator from the statewide  
17 evaluation team.

18 Each pilot project is also associated with a  
19 mental or behavioral health department from its respective  
20 county, but the nature of this last association will be up  
21 to each pilot project. Although we are encouraging pilots  
22 to link with their respective county mental health  
23 department and will be providing solicitation scoring  
24 incentives such as bonus points to the applicants for  
25 meaningful collaboration with their county mental health



1 department.

2           Next slide. So moving on to the next component,  
3 the pilot projects. These pilot projects are community-  
4 defined evidence programs that will implement, expand and  
5 evaluate their existing promising practice in order to  
6 demonstrate that the practice is, indeed, effective.  
7 Projects must address mental health prevention and early  
8 intervention.

9           We anticipate funding two different types of pilot  
10 projects, capacity building pilots and implementation  
11 pilots.

12           The capacity building pilots will receive  
13 approximately \$25,000 over six months, along with extensive  
14 administrative and evaluation, technical assistance and  
15 training, so that they are prepared to enter the next phase  
16 of implementation.

17           Three capacity building pilot sites will be funded  
18 for each of the five populations for a total of 15 capacity  
19 building sites. Our hope is that each selected capacity  
20 building site will successfully complete the program and  
21 enter the implementation cohort.

22           The successful capacity building sites will be  
23 joined by approximately 20 other pilot sites with higher  
24 initial capacity in the implementation stage for a total of  
25 25 implementation pilots.

1           During the implementation phase the pilots will  
2 receive approximately \$200,000 a year for four years to  
3 expand their programs and they will receive an additional  
4 \$60,000 to evaluate their programs.

5           The pilots themselves will be nonprofit,  
6 community-based organizations primarily, but county mental  
7 health departments will also be eligible to apply.

8           A critical criterion for selecting the pilot sites  
9 will be their experience working directly with the target  
10 population in a culturally sensitive manner.

11           Next slide. So just to recap the pilots on this  
12 time line. During the first six months of Phase 2 there  
13 would be 15 capacity building pilots. These capacity  
14 building pilots would be joined by 20 others for the next  
15 four years of the program, bringing the total to 35  
16 implementation pilot sites.

17           Next slide. And actually go to the next slide,  
18 Tamu. So this is the evaluation slide. Sorry, I shifted  
19 order a little bit after publication.

20           So we are proposing that the evaluation of CRDP  
21 Phase 2 occur at three levels, pilot site, population wide  
22 and statewide.

23           At the pilot level, each site will perform its own  
24 community-based participatory evaluation using a mix of  
25 qualitative and quantitative methods. Some pilot sites may

1 have existing evaluation staff but we anticipate that most  
2 of the pilots will need to hire an evaluator using their  
3 evaluation funding.

4 Each pilot site will determine its outcomes of  
5 interest based on the specific intervention and target  
6 population, but some core outcomes will be collected for all  
7 of the pilot sites within a population.

8 Which brings us to the population level  
9 evaluation.

10 DR. NOLFO: Aimee, could I get you to hold for  
11 just one moment. Never mind, they are back in; Oakland had  
12 gotten disconnected.

13 DR. SISSON: Okay. The population level  
14 evaluation aims to support a level of consistency and design  
15 methodology and outcome measures across all the pilots for a  
16 given population.

17 And similarly, the statewide evaluation will  
18 provide an additional level of consistency across all of the  
19 pilot projects and populations, in addition to evaluating  
20 the overall Phase 2 program.

21 The overall statewide evaluation will consider  
22 research questions such as: How effective was the TA that  
23 was provided to the pilot sites? Did the infrastructure  
24 component result in systems change? And if so, what?

25 And just finally, at all of the levels the focus

1 of evaluation is really on the determination of whether the  
2 project or the program is effective in doing what it is  
3 intending to do.

4           So going back to the technical assistance slide.  
5 As I noted earlier, the pilot projects will be supported by  
6 technical assistance and training. This technical  
7 assistance will take one of two forms. Sorry these are a  
8 little hard to see on the screen. Administration-focused or  
9 evaluation-focused technical assistance and it will differ  
10 for the capacity building sites and the implementation  
11 sites.

12           Administrative technical assistance will be  
13 provided by a population-specific TA provider. That is,  
14 each population will have its own technical assistance-  
15 providing organization, which will be culturally sensitive.

16           Administrative TA to the capacity building sites  
17 will be focused on supporting smaller organizations to apply  
18 for funding through proposal development support.

19           While administrative TA to the implementation  
20 pilots will include support in contracting and program  
21 management, budgeting, human resources and sustainability  
22 planning.

23           The administrative TA provider will also help the  
24 implementation pilots to broker relationships between the  
25 pilots and CDPH and also between the pilots and their

1    respective county mental health department.

2               Much like the administrative TA, the evaluation  
3    technical assistance will be provided by a population-  
4    specific provider who is a member of the statewide  
5    evaluation team and possesses cultural competence and  
6    sensitivity.

7               The evaluation technical assistance to the  
8    capacity building pilots will involve articulating the  
9    project's theory of change or logic model, as well as  
10   evaluation planning.

11              And finally, the implementation pilots will  
12   receive evaluation TA on evaluation planning, design and  
13   actual implementation such as data collection, along with  
14   support to seek validation as an evidence-based practice if  
15   they decide to do so.

16              Next slide. The infrastructure component has been  
17   developed to address policy and system change so that at the  
18   end of Phase 2 we don't have a lot of community-defined  
19   evidence projects that have been validated going up against  
20   a system that is still unready to accept or fund them.

21              There's two main pieces of infrastructure to be  
22   developed during Phase 2. The first is to establish an  
23   advisory committee that will advise CDPH specifically on the  
24   CRDP as well as on the bigger picture of mental health  
25   disparities.

1           And the second piece is the establishment of  
2 education outreach and awareness coordinators at the  
3 statewide and local levels to increase community involvement  
4 in mental health policy, programs and planning.

5           Next slide. So the final tree or component in our  
6 CRDP forest is administration.

7           Based on the proposed program design, we are  
8 anticipating that CDPH will need to develop and oversee  
9 approximately 60 contracts and grants during Phase 2.

10           Our current program staff for CRDP will need to be  
11 expanded, as we will need staff to oversee these contracts  
12 as well as to support and oversee the evaluation, design and  
13 implementation.

14           Finally, as I noted earlier, we do intend to fund  
15 administration separately from the \$60 million allocation  
16 for Phase 2 in order to maximize the funds that are going to  
17 communities in need.

18           Next slide. Just as we will ask all of the pilot  
19 site applicants to do, we have developed a logic model to  
20 articulate how CRDP Phase 2 intends to achieve its goal of  
21 reducing mental health disparities, which is shown at the  
22 far right.

23           As you work your way from left to right on the  
24 slide you can see how the program inputs, including \$60  
25 million of Mental Health Services Act funding, technical

1 assistance, administrative support, community guidance in  
2 the form of the CRDP strategic plan, along with solicitation  
3 incentives, will come together through activities such as  
4 pilot project infrastructure pieces along with an ongoing,  
5 across-the-board evaluation shown at the top, to lead  
6 initially to validated, community-defined evidence programs,  
7 increase community capacity, and later to increased funding  
8 for community-defined evidence programs, increase culturally  
9 appropriate services and policy and systems change,  
10 ultimately leading to reduced mental health disparities.

11           Next slide. Turning our proposed program design  
12 from theory into reality and getting the Phase 2 funds out  
13 the door will involve multiple solicitations, through which  
14 potential providers and pilot sites can apply for funding.

15           These solicitations, or funding opportunity  
16 announcements, will be rolled out in stages, starting with a  
17 statewide evaluation team and their population-specific  
18 technical assistance providers, both of which will be needed  
19 to support the capacity building pilot projects, which will  
20 be really second. The third round of solicitations will  
21 procure approximately 20 additional pilot sites to join the  
22 capacity-building pilot sites as implementation pilots.

23           And then the final round of solicitations will  
24 bring on a single statewide education outreach and awareness  
25 coordinator along with five local coordinators.

1           Next slide. Our proposed program design is just  
2 that, a proposal, and we are seeking public input on this  
3 Phase 2 approach. We want to get this right and the more  
4 eyes on the design, the better. We be will seeking public  
5 input through three primary mechanisms.

6           First, in the information gathering phase, which  
7 is happening now. We are or will be talking to subject  
8 matter experts, conducting community forums and surveying  
9 potential pilot sites to learn more about their programs and  
10 needs.

11           Second, we'll share draft solicitations with the  
12 public prior to their formal release requesting feedback on  
13 the drafts.

14           And finally, even after the solicitations are  
15 released, bidders can provide feedback on the requirements  
16 if they feel any are unreasonable.

17           Next slide. In the next few weeks we will be  
18 releasing a survey aimed at potential pilot site applicants  
19 to learn more about their existing capacity as well as their  
20 current needs in order to help us design the pilot site and  
21 the technical assistance provider solicitations.

22           This fall we are hoping to hold several community  
23 forums to get input on the proposed program and solicitation  
24 design.

25           And also coming soon for public review and comment



1 will be the first draft solicitation, which will be the  
2 statewide evaluation team.

3 And feedback on the draft solicitations will help  
4 us get this right so that we can use the CRDP Phase 2  
5 funding to have the largest possible impact on reducing  
6 mental health disparities in California.

7 Next slide. That's really all I have to say. If  
8 you have specific questions that we don't get to today I  
9 encourage you to send questions or comments to our CRDP  
10 electronic mailbox, which is [crdp@cdph.ca.gov](mailto:crdp@cdph.ca.gov). And also to  
11 visit our CRDP website on the CDPH Office of Health Equity  
12 page. We will be updating that frequently throughout our  
13 Phase 2 roll-out. Thank you.

14 AC CO-CHAIR GÁLVEZ: Thank you. Sandi, I am not  
15 quite sure how you want to handle discussion. If you want  
16 us to see if there are members of the advisory committee --  
17 by the way, we were joined by another member of the advisory  
18 committee, Linda Wheaton, here in Sacramento. If you want  
19 to do it site by site as a check-in?

20 AC CO-CHAIR GÁLVEZ: Yes. I mean, does each site  
21 have the capacity to let you know electronically if someone  
22 wants to speak?

23 DR. NOLFO: Operator, can you help me with that?

24 THE OPERATOR: Yes. We can either do a formal Q&A  
25 session where the participants press \*1 on their phone and

1 I'll open their line or you can just have everyone's line  
2 opened at once, it's up to you.

3 AC CO-CHAIR GÁLVEZ: Well first we're going to  
4 have comment by the advisory committee members only, if  
5 there is comment to be had, then we will have public  
6 comment, so I don't want to have all the lines open just  
7 yet, just the lines for the different sites.

8 And actually going forth I would like to keep the  
9 lines open for all the sites and ask site to keep it on  
10 mute, in the event that a site wants to make a comment about  
11 something or ask a question I don't want to not have you  
12 have the opportunity to do that because you're forced mute.

13 I guess going forward let's just start in  
14 Sacramento. Are there any comments or questions from any of  
15 the advisory committee members?

16 DR. NOLFO: It looks Pat Ryan has a question or a  
17 comment.

18 AC MEMBER RYAN: I really -- it's more of a  
19 comment than anything else. Being in mental health, county  
20 mental health for many years I have been following this  
21 process. I just want to compliment you on the presentation  
22 and the organization of how this process has evolved and is  
23 rolling out. It's just really well thought out and really  
24 well-organized.

25 Based on what I know of this whole process it

1 seems like you have been listening to a very broad array of  
2 people in the mental health community. I just want to  
3 compliment you on that. It's taken longer than I expected  
4 it to take but when you're doing things well I think that  
5 that often happens. I think it's really, really well-  
6 organized.

7 I also am happy to see that you are allowing  
8 counties to apply, because there are a lot of really great  
9 things that are happening in counties as a result of the  
10 outreach and engagement that they have been doing over the  
11 past few years so I think it's great that they will be  
12 allowed as well as the other community providers to apply.

13 And finally I think it's great that you are  
14 incentivizing and encouraging non-county providers to work  
15 with counties. Because if this is going to be successful  
16 over the long-term it is going to need to have county  
17 funding and it needs to be incorporated into the long-term  
18 county programs that will be there hopefully for a long  
19 time. So I think that's great also. So, kudos.

20 DR. NOLFO: We have Dr. Kohatsu and then Pastor  
21 Willie Graham.

22 AC MEMBER KOHATSU: So thanks very much for that  
23 presentation, it was very helpful. Just since I'm from DHCS  
24 and obviously work with our Mental Health and Substance  
25 Abuse Disorders Services Program.

1           I saw near the end there were various state agency  
2 coordination. And I'm sorry I couldn't attend the last  
3 meeting so I apologize if it was covered before. But how  
4 does, because of their relationship with local agencies, and  
5 I totally understand getting it out to the community makes  
6 total sense. But just as I share back with our department,  
7 how do you work with the MH Subs Program within DHCS or if  
8 there is a connection there?

9           DR. SISSON: This is Aimee. We have met with some  
10 of the folks over at the Department of Health Care Services  
11 about the project but it was more on the information  
12 gathering phase and getting a better understanding of, at  
13 least for myself who is fairly new to the mental health  
14 world, how all the pieces fit together with the various  
15 state agencies and counties and how funding flows. Whether  
16 there is criteria or whether it's a requirement that you  
17 have an evidence-based practice in order to be reimbursed  
18 for funding with state funds. I think you raise an  
19 excellent point that we should increase the level of  
20 coordination with our sister agencies.

21           AC MEMBER KOHATSU: And that's great that you did  
22 reach out. I'm planning just one other comment as -- just  
23 to Patricia's, building on that comment. I totally agree  
24 that we want to look more broadly at how this becomes  
25 integrated in the fabric of care. And everyone, at least in

1 our area in our department is working on behavioral  
2 health/physical health integration.

3 So to the extent, Aimee, that the team can work  
4 with the folks in MH within DHCS that will be helpful as we  
5 think broadly about a health system that is not just  
6 physical health and not just behavioral health but also the  
7 social dimensions.

8 I am very excited about what you laid out s a plan  
9 and I think engaging my colleagues will be helpful to other  
10 efforts so thanks for reaching out.

11 DR. NOLFO: Yes, Pastor Willie Graham.

12 AC MEMBER GRAHAM: Okay, my question to you is,  
13 how do you go about -- first I want to understand "nonprofit  
14 organization." Are you referring to the nonprofit  
15 organization, any nonprofit organization? Some nonprofit  
16 organizations may not yet be registered with the Secretary  
17 of State as an organization, as a 501(c)(3). You might have  
18 some that are just starting out, beginning to work, are  
19 working but have not yet processed the paperwork. Will you  
20 be working with both nonprofit, those who are not yet  
21 registered with the Secretary of State as well as those who  
22 are?

23 DR. SISSON: That's a good question and I -- I  
24 should have caveated this Q&A period with: our program is  
25 still under development and so we haven't -- we haven't

1 determined all of the eligibility criteria for each of the  
2 solicitations. The pilot site solicitations are sort of the  
3 first ones out the door so we aren't as far along on those  
4 so I don't have an answer for that today.

5 We are looking to fund nonprofits or government  
6 entities. Whether the technicality of the registration with  
7 the Secretary of State, that's not something that has come  
8 up in our discussions. I will make a note of it and we will  
9 make a determination moving forward. But unfortunately I  
10 can't answer that today.

11 AC MEMBER GRAHAM: Can we call by a later time to  
12 try to find out the answer to that?

13 DR. SISSON: Yes. And when the draft  
14 solicitations come out we will share that with the advisory  
15 committee.

16 AC MEMBER GRAHAM: Okay.

17 DR. SISSON: And so you will be able to see at  
18 that point which side we come down on and weigh in on  
19 whether you feel that's appropriate or not.

20 AC MEMBER GRAHAM: Okay, thanks.

21 AC MEMBER CÁZARES: Thanks, Aimee, for the  
22 presentation.

23 DR. SISSON: Sure.

24 AC MEMBER CÁZARES: I thought it was great.

25 DR. NOLFO: Announce yourself.

1 AC MEMBER CÁZARES: Yvonna Cázares. So I just  
2 have a question. The implementation sites --

3 AC CO-CHAIR GÁLVEZ: Yvonna, can you please speak  
4 up.

5 AC MEMBER CÁZARES: Sure. So the implementation  
6 sites, are they different from the pilot sites? And if so,  
7 what is the relationship between the location sites and the  
8 pilot sites, if they are different?

9 DR. SISSON: They are both -- so there's two kinds  
10 of pilot sites, there's capacity-building pilot sites and  
11 implementation pilot sites. So generically we refer to them  
12 as pilot projects to encompass both groups but the plan is  
13 that we would start with a smaller group of the capacity-  
14 building pilot sites. They get their extensive technical  
15 assistance and training and essentially go through a boot  
16 camp. And then the final exam, so to speak, at the end of  
17 the capacity-building phase will be to submit an application  
18 for the implementation.

19 But they wouldn't be -- they wouldn't be competing  
20 directly with the larger capacity CBOs for the  
21 implementation spots. They essentially would move right  
22 into the implementation phase if they successfully complete  
23 the capacity-building phase. So that for the first six  
24 months we just have 15 projects and then we add 20 more.  
25 And then those are all -- all 35 of them are considered

1 implementation pilots. So the capacity-building pilots  
2 graduate to become implementation pilots.

3 AC MEMBER CÁZARES: Okay, thank you for that,  
4 making that clear.

5 And then I just look forward to the eligibility  
6 criteria because I know in working with school districts, so  
7 many of them have invested more in services, especially  
8 around mental health, for families and children, as a result  
9 of local control funding formula and other funds. So if  
10 this is an entity -- if school districts would be considered  
11 a government agency eligible to apply, this would be great  
12 for them to supplement that investment.

13 DR. NOLFO: Álvaro Garza.

14 AC MEMBER GARZA: Thank you. So you mentioned the  
15 pilot sites are going to be geographically spread. This  
16 question is regarding geographic spread. Is there going to  
17 be some equitable distribution to rural and urban and  
18 monolingual speakers so we don't lose, for example, the farm  
19 workers and other bi-national type groups throughout the  
20 state?

21 DR. SISSON: We don't have a quota, for example,  
22 for any one or specific geographic regions. Originally in  
23 our thinking we had divided the state up into the five  
24 normal mental health regions that now CBHDA uses. And then  
25 we felt that that was a little too arbitrary because the



1 population for the five racial, ethnic and cultural groups  
2 of CRDP isn't necessarily evenly spread throughout the  
3 state. And so we really want to target where there is  
4 population where there is need and not do it in an arbitrary  
5 manner.

6 Right now we will probably just include the  
7 language in the solicitations about getting a broad  
8 geographic spread and not have any arbitrary requirements  
9 about that. And then it will be kind of the final staff and  
10 review committee determination about the final spread. But,  
11 you know, we don't want to end up with five projects in one  
12 specific area of the state.

13 AC MEMBER GARZA: Right.

14 DR. SISSON: We want them to be spread out.

15 OHE DEPUTY DIRECTOR MILLER: I want to add to that  
16 as well. And that's where the value of sharing this update  
17 is important with you all as committee members to be kind of  
18 the ambassadors with communities and organizations that  
19 often don't hear about these opportunities. Because we  
20 really want those communities to have an opportunity to  
21 submit proposals that would be a part of this process.

22 So encourage whatever role you can play and that  
23 we can play in, you know, maybe going out to some of these  
24 places and sharing additional information about this project  
25 and/or, you know, leveraging our strategic planning work

1 groups and others who to some extent are maybe already  
2 engaged with these communities.

3 AC MEMBER RYAN: Can I make one more comment?

4 DR. NOLFO: Go ahead.

5 AC MEMBER RYAN: Just building on what I said  
6 earlier.

7 DR. NOLFO: Announce yourself.

8 AC MEMBER RYAN: I'm sorry, Patty Ryan with CBHDA.

9 Building on what I said earlier. I think the  
10 training and technical assistance part of this is critical  
11 because if we do want to identify those practices that are  
12 promising and effective and help them be sustainable into  
13 the future, because of the ACA and the expansion of people  
14 who are eligible for Medi-Cal, getting these programs ready  
15 and able to bill through the county behavioral health or  
16 mental health plan for Medi-Cal is critical over the long  
17 term because that's the only we are going to be able to  
18 maximize our services to these populations.

19 Not everybody who is going to be served by these  
20 pilot projects is initially going to be eligible for Medi-  
21 Cal and they shouldn't have to be. But if we want to  
22 sustain it into the future I think it is important to get  
23 incorporated into the county system somehow so that we can  
24 bill and get more federal funds into the program in the long  
25 term.

1 DR. NOLFO: I'm getting a message that we are  
2 going to move on in the interest of time to the other site.  
3 I also see that we are joined by Dr. Sergio Gaxiola.

4 AC MEMBER AGUILAR-GAXIOLA: I'm sorry that I'm  
5 really late.

6 DR. NOLFO: That's okay. Thank you.

7 AC MEMBER AGUILAR-GAXIOLA: Thank you.

8 DR. NOLFO: So Sandi, which site would you like to  
9 go to?

10 And then we'll come back for public comment after  
11 the advisory committee members have had a chance to discuss.

12 AC CO-CHAIR GÁLVEZ: Let me check here at the  
13 Oakland site. Does anybody want to make any comments?

14 Okay, nobody here needs to make any comments.  
15 Let's move to the San Francisco site.

16 And just to let folks know, we are about 15  
17 minutes over already on this part of the agenda and we still  
18 need to have public comment so please keep your comments  
19 brief.

20 San Francisco site, anybody want to make any  
21 comment or questions?

22 AC MEMBER LU: Yes, this is Francis Lu. I just  
23 would like to reiterate what Pat had mentioned about  
24 sustainability as one of the criteria to look at in terms of  
25 evaluating a pilot project. I think that that seems so

1 important, that these projects do have a possibility of  
2 ongoing funding.

3           The other thing I would like to mention is on the  
4 table with the -- "culturally sensitive" was mentioned in  
5 the far left column twice. And I would like to suggest that  
6 we change the term to "cultural competence" because cultural  
7 sensitivity is only one aspect of cultural competence, which  
8 includes cultural responsiveness.

9           SAMHSA just put out a new treatment improvement  
10 protocol called Improving Cultural Competence and I did e-  
11 mail that information to Tamu and Jahmal for their  
12 consideration for dissemination to the advisory committee.  
13 Thank you.

14           AC CO-CHAIR GÁLVEZ: Any other comments from the  
15 San Francisco site?

16           Thank you. Los Angeles, you're next.

17           AC MEMBER RAMOS: This is Diana Ramos. And I just  
18 wanted to also reiterate and emphasize the importance of the  
19 sustainability. And perhaps when the RFPs are evaluated to  
20 really take into consideration programs that are going to be  
21 sustainable beyond the funding. Because we oftentimes find  
22 that programs are begun and then they're finished as soon as  
23 the grant is over; so again highlighting that.

24           AC CO-CHAIR GÁLVEZ: Are there any other comments  
25 or questions in Los Angeles?

1 AC MEMBER JOHNSON: No.

2 AC CO-CHAIR GÁLVEZ: Thank you. Fresno.

3 AC MEMBER NEWEL: It is all very exciting. I  
4 think I have no questions and no comments, thank you.

5 AC CO-CHAIR GÁLVEZ: Thank you.

6 So now I'd like to invite any members of the  
7 public that would like to comment on this part of the  
8 agenda. Operator, if you could please give the instructions  
9 again of what anybody calling in remotely would like to do.  
10 And in the meantime I will roll call each site to see if any  
11 members of the public at any of the sites would like to  
12 provide questions or comments, starting with Sacramento.

13 DR. NOLFO: Are there any members of the public  
14 who would like to comment on this agenda item?

15 THE OPERATOR: Yes. If you would like to ask a  
16 question please press \*1 and record your first and last name  
17 clearly when prompted. Your name is required to introduce  
18 your question. To withdraw your question you may press \*2.  
19 Once again, If you would like to ask a question please press  
20 \*1.

21 DR. NOLFO: And I would actually like to say that  
22 per Bagley-Keene, if you don't want to give your name as a  
23 member of the public you don't have to. So you're welcome  
24 to say that to the operator as well.

25 Okay. And so we don't have anyone here in

1 Sacramento who would like to comment on this particular  
2 agenda item. You're welcome to move on to another site,  
3 Sandi.

4 AC CO-CHAIR GÁLVEZ: Thank you.

5 Oakland, would any members of the public like to  
6 comment?

7 MS. BUTLER: This is Dalila Butler with  
8 PolicyLink. And I just wanted to say I was really  
9 encouraged to hear about the funding opportunities and the  
10 flexibility around the agencies, the organization that could  
11 be funded. I think particularly because of the five, based  
12 on the ethnic focus groups that were mentioned, a lot of our  
13 work around boys and men of color has shown that especially  
14 programs that focus on healing trauma and addressing chronic  
15 adverse conditions has really been an area of exploration,  
16 further exploration. And there are a lot of groups like  
17 Youth Alive or National Compadres Network that has really  
18 started to address those things that might not have been  
19 seen as traditional mental health programs before so I'm  
20 really encouraged by the funding and just wanted to  
21 congratulate you all for the work you have done so far.  
22 Thank you.

23 AC CO-CHAIR GÁLVEZ: Okay, let's move to the San  
24 Francisco site. Are there any members of the public there  
25 that would like to make a comment or a question?

1 AC MEMBER GOMEZ: No, thanks.

2 AC CO-CHAIR GÁLVEZ: Thank you.

3 Los Angeles?

4 AC MEMBER JOHNSON: No.

5 AC CO-CHAIR GÁLVEZ: And Gail, was anybody present  
6 in Fresno?

7 AC MEMBER NEWEL: No.

8 AC CO-CHAIR GÁLVEZ: Okay, thank you.

9 All right. Well thank you, Jahmal, Tamu and Aimee  
10 for that update.

11 DR. NOLFO: It looks like we have a member of the  
12 public, Ricardo Moncrief, who would like to make a comment.  
13 Is that correct, Operator?

14 THE OPERATOR: Yes. Mr. Moncrief, your line is  
15 open.

16 MR. MONCRIEF: Okay, thank you. We are a small  
17 community up in Marin County. Jahmal has visited us.

18 And we are doing some really advanced work on  
19 infrastructure building. You know, particularly -- it  
20 happens that it has the government, a federally qualified  
21 health center, community and schools activities, a multi-  
22 disciplinary team all within walking distance of each other.

23 And we are setting ourselves up to be driven by a  
24 concept that came out of Stanford called Collective Impact,  
25 which allows us, you know, to coordinate all these

1 particular entities so get to the point of using -- this  
2 process by, you know, good, innovative and best practice  
3 mental health practices and whatnot.

4 I am just concerned that being a small community,  
5 we want to be factored into being, you know, a pilot program  
6 because we can get a lot of things done being small. But  
7 how does that impact your larger or how do we integrate some  
8 of the stuff into your larger communities that, you know,  
9 that can have a much more advanced lobbying force and they  
10 can get things done more directly than smaller communities.  
11 I just want to be able to be considered into that, into that  
12 mix.

13 DR. NOLFO: Thank you.

14 So Sandi, it doesn't look like there are any other  
15 members of the public waiting to speak on the line. It's up  
16 to you what you might like to do with the agenda. We do  
17 have a quorum. Sandi, have you muted your line? We can't  
18 hear you if you're talking.

19 AC CO-CHAIR GÁLVEZ: Hello?

20 DR. NOLFO: We can hear you now.

21 AC CO-CHAIR GÁLVEZ: Okay, great. Sorry, we got  
22 disconnected, we are back on now. Were there any other  
23 public comments that wanted to be made?

24 DR. NOLFO: It doesn't look like it.

25 AC CO-CHAIR GÁLVEZ: Okay, all right. Well thank



1 you everyone. Hopefully we'll not get disconnected again.

2 That's our second time getting disconnected.

3 So now that we do have a quorum we are going to  
4 move back to the beginning part of the agenda where we did  
5 require a quorum in order to be able to vote on several  
6 items.

7 The first item is the approval of our May 12th and  
8 13th Meeting Minutes. I am going to take the Chair's  
9 prerogative and start with my comments that I have on it.

10 As I was reviewing them I did notice that in the  
11 section of the minutes where we referred to the discussion  
12 around the bylaws section we need to have more clarity about  
13 which Roman numeral of the bylaws we are referring to  
14 because there are various Section Gs and Section Es and  
15 such. So they need to be amended to refer to the Roman  
16 numeral part of the bylaws as well.

17 DR. NOLFO: Thank you.

18 AC CO-CHAIR GÁLVEZ: That was the correction that  
19 I saw that needed to be made.

20 Are there any other comments on the minutes? I'll  
21 start here in Oakland. Any other comments? Anything on the  
22 minutes?

23 All right. Sacramento?

24 DR. NOLFO: Do any advisory committee members have  
25 comments about the May meeting minutes?

1 No, there aren't any here, Sandi.

2 AC CO-CHAIR GÁLVEZ: Thank you.

3 Los Angeles?

4 AC MEMBER JOHNSON: No, no comments.

5 AC CO-CHAIR GÁLVEZ: Thank you.

6 San Francisco?

7 AC MEMBER GOMEZ: No comments.

8 AC CO-CHAIR GÁLVEZ: Thank you.

9 Fresno?

10 AC MEMBER NEWEL: No comments.

11 AC CO-CHAIR GÁLVEZ: Thank you.

12 Are there any members of the public that would  
13 like to make any comments or questions regarding the  
14 minutes? Starting here in Oakland.

15 No comments. San Francisco?

16 AC MEMBER GOMEZ: No.

17 AC CO-CHAIR GÁLVEZ: Sacramento?

18 DR. NOLFO: Any members of the public who would  
19 like to comment on the May meeting minutes?

20 No, not here.

21 AC CO-CHAIR GÁLVEZ: Los Angeles, are there any  
22 members of the public that would like to comment on the  
23 meeting minutes from May 12th and 13th?

24 AC MEMBER JOHNSON: No comments.

25 AC CO-CHAIR GÁLVEZ: Okay. And there aren't any

1 folks in Fresno.

2 Okay, so with that I'd like to entertain a motion  
3 regarding the minutes. Would anyone like to make a motion?

4 DR. NOLFO: We may want to ask, Sandi, about folks  
5 who are on the phone, members of the public who are on the  
6 phone.

7 AC CO-CHAIR GÁLVEZ: Yes, I'm sorry, thank you for  
8 reminding me.

9 Are there any folks on the phone that would like  
10 to make a comment on the minutes from last meeting. I  
11 believe you need to press \*1 and identify yourself.

12 THE OPERATOR: Yes. As a reminder, if anyone  
13 would like to make a comment you may press \*1 on your touch  
14 tone phone. Please unmute your phone and record your first  
15 and last name clearly when prompted. And if you need to  
16 withdraw your comment please press \*2.

17 One moment to see if there are any comments from  
18 the phone.

19 AC CO-CHAIR GÁLVEZ: Okay, I'm going to take it  
20 that there are no comments.

21 So would anybody like to make a motion regarding  
22 the minutes?

23 AC MEMBER GARZA: This is Álvaro Garza. I move we  
24 accept the minutes, pending the corrections that you  
25 mentioned.

1 AC MEMBER LOUIE: Second.

2 AC CO-CHAIR GÁLVEZ: Okay. I believe per our  
3 amended bylaws we don't need to make a second. I guess I  
4 have to do a roll call; is that correct, Tamu, for any votes  
5 of the phone meeting?

6 DR. NOLFO: Yes, that's right.

7 AC CO-CHAIR GÁLVEZ: All right. Does staff there  
8 actually have the correct list of who is at every site  
9 because I don't have the list. So if someone there could  
10 actually do the roll call I would appreciate it.

11 DR. NOLFO: Yes, I'm happy to do it. Sandi?

12 AC CO-CHAIR GÁLVEZ: Yes.

13 DR. NOLFO: Okay. Sergio?

14 AC MEMBER AGUILAR-GAXIOLA: Aye.

15 DR. NOLFO: Jeremy?

16 AC MEMBER CANTOR: Here.

17 DR. NOLFO: Yes?

18 AC MEMBER CANTOR: Aye. Yes.

19 DR. NOLFO: Yvonna?

20 AC MEMBER CÁZARES: Aye.

21 DR. NOLFO: Álvaro?

22 AC MEMBER GARZA: Yes.

23 DR. NOLFO: Cynthia?

24 AC MEMBER GOMEZ: Yes.

25 DR. NOLFO: Willie Graham actually had to leave.

1           Carrie?

2           AC MEMBER JOHNSON:   Yes.

3           DR. NOLFO:   Neal?

4           AC MEMBER KOHATSU:   I was wondering, since I  
5 wasn't there and can't -- if I should abstain.

6           DR. NOLFO:   Abstain, sure.

7           Dexter?

8           AC MEMBER LOUIE:   Yes.

9           DR. NOLFO:   Francis?

10          AC MEMBER LU:   Yes.

11          DR. NOLFO:   Gail?

12          AC MEMBER NEWEL:   Yes.   I said yes already though.

13          (Laughter.)

14          DR. NOLFO:   Okay.   Teresa?

15          AC MEMBER OGAN:   Yes.

16          DR. NOLFO:   Hermia?

17          AC MEMBER PARKS:   Yes.

18          DR. NOLFO:   Diana?

19          AC MEMBER RAMOS:   Yes.

20          DR. NOLFO:   Patricia?

21          AC MEMBER RYAN:   Yes.

22          DR. NOLFO:   Linda?

23          AC MEMBER WHEATON:   Yes.

24          DR. NOLFO:   Ellen?

25          AC MEMBER WU:   Yes.

1 DR. NOLFO: There you have it.

2 AC CO-CHAIR GÁLVEZ: All right, thank you, motion  
3 passes.

4 So the next item on our agenda is the  
5 consideration of our bylaws. To review with folks, we did  
6 have a pretty lengthy conversation and I believe reached,  
7 you know, a lot of consensus. You know, we decided -- we  
8 used a process to reach consensus on all the different items  
9 that were brought up in regards to the bylaws and I am going  
10 to review those with you very quickly.

11 So the first, the first change to the bylaws was  
12 made on page 4 in Section -- what is it -- Section II-E:  
13 Office of Health Equity Advisory Committee Subcommittees.  
14 We decided to keep the language as it is, saying that  
15 subcommittees are comprised of voting members but that we  
16 can invite members of the public to participate and  
17 contribute as non-voting advisors.

18 We also -- if you go to Section III-B, Voting  
19 Rights. We did clarify that when we had teleconference-  
20 compliant meetings, members of the advisory committee could  
21 participate at publicly noticed locations.

22 Section III-G: Manner of Voting. Clarified that  
23 voting on elections shall be by a show of hands.

24 Otherwise, motions and resolutions shall be by a  
25 voice vote; and that if necessary, either the Chair or any

1 advisory committee member could request a roll call or a  
2 show of hands and the Chair would honor that request.

3 In the following section, Section H, we agreed  
4 that we would keep the rules to say that the meetings would  
5 be conducted by any accepted rules of procedure. And, you  
6 know, if at some point we want to change the current rules  
7 we can change them.

8 And those were the changes that we discussed and  
9 agreed to at the last meeting and all those changes are  
10 reflected in the bylaws.

11 So I guess I want to invite if there's any other  
12 changes on comments that people would like to make and have  
13 not. Hopefully we can finally approve these and have our  
14 official bylaws.

15 So I will start here with the Oakland site. Is  
16 there anybody that would like to make any comments?

17 Okay, we have none here.

18 Moving to the San Francisco office, are there any  
19 comments or changes requested there?

20 AC MEMBER GOMEZ: I have none. No, we have no  
21 comments here.

22 AC CO-CHAIR GÁLVEZ: Wonderful.

23 Sacramento, any comments or suggestions made  
24 there?

25 DR. NOLFO: Álvaro Garza.

1           AC MEMBER GARZA: Yes, thank you. I am fine with  
2 the changes. I did -- after the meeting I did submit some  
3 e-mail suggestion and I believe it doesn't have to be for  
4 the bylaws. But the suggestion was, on page 2 regarding the  
5 Rules and Responsibilities for Members is to consider a  
6 similar role and responsibility for the Office of Health  
7 Equity to be the staff. So it is an equitable relationship,  
8 if you will, we have roles and responsibilities to each  
9 other. And it may not be appropriate for the bylaws so I  
10 don't think it has to be in there but I don't want to lose  
11 the idea, the concept, and maybe we can approach that or  
12 discuss that in another way and do it in a different way.

13           OHE DEPUTY DIRECTOR MILLER: Okay.

14           AC MEMBER GARZA: But I am fine with the bylaws.

15           AC CO-CHAIR GÁLVEZ: Okay, perhaps at a future  
16 meeting we can review what the statute says regarding this  
17 and see if there is any clarification that we would like to  
18 ask the staff or suggestions of what we would like the Roles  
19 and Responsibilities to be of staff for the advisory  
20 committee.

21           Any other comments in Sacramento?

22           DR. NOLFO: No other comments here.

23           AC CO-CHAIR GÁLVEZ: Okay, Fresno.

24           AC MEMBER NEWEL: Nothing out here.

25           AC CO-CHAIR GÁLVEZ: Los Angeles?



1 AC MEMBER JOHNSON: No.

2 AC CO-CHAIR GÁLVEZ: Okay. So with that I'd like  
3 to entertain a motion.

4 DR. NOLFO: Public comment.

5 AC CO-CHAIR GÁLVEZ: Sorry, public comment, I'm  
6 sorry. So Oakland, any comment on the bylaws? Any comments  
7 from the members of the public here?

8 No comments.

9 Fresno? Fresno doesn't have anybody present.

10 Los Angeles?

11 AC MEMBER JOHNSON: No.

12 AC CO-CHAIR GÁLVEZ: San Francisco?

13 AC MEMBER GOMEZ: We actually don't have anyone  
14 from the public here.

15 AC CO-CHAIR GÁLVEZ: In San Francisco?

16 AC MEMBER GOMEZ: Yes, just for the future.

17 AC CO-CHAIR GÁLVEZ: Okay, thank you.

18 Sacramento?

19 DR. NOLFO: Any members of the public want to  
20 speak to the bylaws?

21 No, not here. Check the phone lines.

22 AC CO-CHAIR GÁLVEZ: Okay, on the phone. Would  
23 anybody on the phone like to make a comment regarding the  
24 bylaws? If you do please press \*1 and identify yourself.

25 Okay, I'll take that as no comment.

1 So with that I would like to entertain a motion.

2 AC MEMBER GARZA: I move we accept the bylaws.

3 AC CO-CHAIR GÁLVEZ: Thank you.

4 Okay, yes, can you please do a roll call?

5 DR. NOLFO: Sure. Okay, I'll start with you.

6 Sandi?

7 AC CO-CHAIR GÁLVEZ: Yes.

8 DR. NOLFO: Sergio?

9 AC MEMBER AGUILAR-GAXIOLA: Yes.

10 DR. NOLFO: Jeremy?

11 AC MEMBER CANTOR: Yes.

12 DR. NOLFO: Yvonna?

13 AC MEMBER CÁZARES: Yes.

14 DR. NOLFO: Álvaro?

15 AC MEMBER GARZA: Yes.

16 DR. NOLFO: Cynthia?

17 AC MEMBER GOMEZ: Yes.

18 DR. NOLFO: Carrie?

19 AC MEMBER JOHNSON: Yes.

20 DR. NOLFO: Neal?

21 AC MEMBER KOHATSU: Yes.

22 DR. NOLFO: Dexter?

23 AC MEMBER LOUIE: Yes.

24 DR. NOLFO: Francis?

25 AC MEMBER LU: Yes.

1 DR. NOLFO: Gail?

2 AC MEMBER NEWEL: Yes.

3 DR. NOLFO: Teresa?

4 AC MEMBER OGAN: Yes.

5 DR. NOLFO: Hermia?

6 AC MEMBER PARKS: Yes.

7 DR. NOLFO: Diana?

8 AC MEMBER RAMOS: Yes.

9 DR. NOLFO: Patricia?

10 AC MEMBER RYAN: Yes.

11 DR. NOLFO: Linda?

12 AC MEMBER WHEATON: Yes.

13 DR. NOLFO: Ellen?

14 AC MEMBER WU: Yes.

15 DR. NOLFO: And that's all.

16 AC CO-CHAIR GÁLVEZ: Okay, thank you. So the  
17 motion passes unanimously. Congratulations, we finally have  
18 our bylaws.

19 And Tamu, I think that you have Gail on your list  
20 twice so for future voting if you could take note of that.

21 Okay, so the third item that we need to discuss is  
22 regarding our staggered membership terms. We are the first  
23 advisory committee and per the statute we are to have  
24 staggered terms so we do need to have a discussion about how  
25 we would like to -- the decision is within the Office of

1 Health Equity, we are only to give advice. Jahmal, would  
2 you like to discuss this a little bit and your ideas for how  
3 to move forward with this?

4 OHE DEPUTY DIRECTOR MILLER: Yes. One of the  
5 things that Tamu -- Tamu and I have both talked about this  
6 and we'll both have comment on this. When I first joined  
7 and kind of did an assessment on the existing composition of  
8 a strong advisory committee and I really applaud the effort  
9 and the criteria by which the members were selected. But in  
10 addition to assessing and evaluating who we have I  
11 immediately thought about who don't we have with respect to  
12 kind of a gap analysis, that we haven't officially done.

13 But I think moving forward as we ultimately  
14 determine how we move forward with the staggered approach to  
15 having sustainability, kind of the institutional knowledge  
16 sharing from one transition to the next, I ultimately want  
17 to ensure that we factor in in the future, you know, other  
18 important stakeholders that we want to have at the table as  
19 we, not just implement our health equity statewide plan but  
20 ensuring that we are adequately adhering to our mandate.

21 So I think there is an opportunity to diversify,  
22 not with respect to just the demographics but when we think  
23 about from a private/public/community-based perspective.  
24 Other voices that I think could be instrumental players at  
25 the table, whether it could be from organized medicine, it

1 could be from safety net entities, FQHCs, private  
2 foundations, major health systems and others that would kind  
3 of -- I've kind of made this list of ensuring that moving  
4 forward we have some representation at the advisory  
5 committee level. And that is the advantage we have of  
6 having a relatively larger than normal advisory committee.

7 And knowing that we can't perfectly do that. I  
8 think as we -- ultimately what we are going to talk about,  
9 kind of the subcommittee next steps of how we will evolve as  
10 a committee. There could be opportunities even there when  
11 we think about the gap analysis at the advisory committee  
12 level of how we can ensure that we are engaging key  
13 stakeholders who may not be represented at the health equity  
14 advisory committee level.

15 So from a visionary perspective that is kind of  
16 what I see. And Tamu and I talked a little bit more in  
17 detail about from a composition standpoint and from a  
18 logistics and technical perspective how we move forward on  
19 that. Do you want to comment on that?

20 DR. NOLFO: Sure. So what we are thinking in  
21 terms of staggering is that essentially a third of the  
22 current advisory committee would be expected to roll off a  
23 year from now. So a third of the advisory committee would  
24 be on for two years, a third would be on for three years, a  
25 third would be on for four years. And so what that means is

1 that we need to start doing some planning and some thinking  
2 now about what that is going to look like and who that third  
3 is going to be, not only so that they can prepare, those of  
4 you can prepare to roll off, but also so that we can start  
5 thinking about who we are bringing on and what that process  
6 is going to look like.

7           So what we would like to do is to have folks  
8 volunteer. If you know that you want to be in that first  
9 cohort to roll off, to let us know that so we can take that  
10 into consideration. For whatever reason that may be.

11           What we will do is we'll then look at the balance,  
12 the difference. So let's say that we have a couple of  
13 people who know that for whatever reason they want to be in  
14 that first cohort to roll off and that would leave us with  
15 maybe about six other people. If I'm doing the math right,  
16 six or seven other people who would also be rolling off next  
17 September.

18           We'd essentially put everyone's names in a hat,  
19 draw names. Jahmal would take a look at them to look at  
20 whether or not the balance, the composition of the advisory  
21 committee would really be maintained, especially with some  
22 of the key relationships that we have in our statute like  
23 with HIAP and Department of Health Care Services and  
24 whatnot. So that we can see whether it makes sense for  
25 those folks who are pulled out of the hat really to roll off

1 next September. And then we could make some decisions from  
2 there moving forward.

3 So I am not sure at this point if people want to  
4 give it some thought and get back to us over the next couple  
5 of weeks. To simply send me an e-mail to let me know if  
6 that is something that you'd want, that you want your name  
7 to be considered for that first cohort to roll off.

8 And if I don't get any responses from advisory  
9 committee members I will assume that everyone is very happy  
10 being on the advisory committee and would willingly step up  
11 to their responsibilities for another two or three years and  
12 then we'll just go ahead and put everyone's names in a hat  
13 and go from there. But we should be able to report back at  
14 the December 12th meeting where we stand with this process.

15 So I can open that up to discussion at the  
16 different sites. It looks like we have a comment here in  
17 Sacramento from Dexter Louie.

18 AC MEMBER LOUIE: Just clarification on your  
19 comment versus on page 2, number 7. The way I read number 7  
20 there are two groups, two cohorts; 12 or 13 with a two-year  
21 term and the balance having a three-year term. That's the  
22 way I read it. I didn't see a three cohort --

23 DR. NOLFO: You're absolutely right. So the other  
24 two thirds would actually be looking at serving a three-year  
25 term as opposed to a four-year term.

1           AC MEMBER LOUIE: Right. And then if I might  
2 continue that. In my experience, trying to do cohorts is  
3 virtually impossible because people resign in the middle,  
4 they have personal issues. You just really fill as best you  
5 can the gaps that you identify. And actually it looks from  
6 this, people could actually serve up to nine years.

7           DR. NOLFO: And I think that maybe was some of the  
8 thinking when I had originally read this was that we would  
9 start with the first year or the first term rather, the  
10 first two year term, and kind of take it from there and see  
11 what made sense after that. Because it would really be up  
12 to Jahmal's discretion in terms of seeing whether we have  
13 the right mix of people, whether we needed to further  
14 diversify, whether we needed to grow the advisory committee.  
15 But to be able to start with the first round of two-year  
16 terms. Are there -- Yes, Pat Ryan.

17           AC MEMBER RYAN: So just to clarify because that  
18 was my understanding too. That even if -- You know, I know  
19 you have staggered terms. But if somebody indicated that  
20 they were interested -- like let's say I was a two year. If  
21 I were interested in continuing on then that could be thrown  
22 into the mix for consideration, so you don't necessarily  
23 just roll off. But you don't necessarily automatically stay  
24 on either.

25           DR. NOLFO: Correct. Álvaro Garza.



1 AC MEMBER GARZA: Yes, I was going to mention what  
2 Dexter did. One other thing, unless you did mention it and  
3 I didn't hear it, is that the terms shall be selected  
4 randomly.

5 DR. NOLFO: Right. Which is the whole names in  
6 the hat thing.

7 AC MEMBER GARZA: Okay, got it.

8 DR. NOLFO: Do we want to move to another site or  
9 are there other advisory committee members in the Sacramento  
10 site that want to comment?

11 So Sandi, if you want to move to another site for  
12 advisory committee member discussion.

13 AC CO-CHAIR GÁLVEZ: Okay. San Francisco, anybody  
14 there want to make a comment on this or a question?

15 AC MEMBER GOMEZ: Yes, this is Cynthia. I guess I  
16 would say that I have seen the cohort mechanism work  
17 extremely well, you know. And some of that is, yes sure,  
18 folks may voluntarily have to leave and therefore that  
19 cohort has to add an additional member that particular year  
20 but I think it makes total sense for the sustainability in  
21 bringing new blood on the council, so I support the notion.

22 I just want to be clear that the terms would begin  
23 in September; is that correct? So people now, if you  
24 volunteered to rotate off you would be on board until August  
25 30th of 2016 -- '15, I mean?

1 DR. NOLFO: Yes, that is my understanding,  
2 Cynthia.

3 AC MEMBER GOMEZ: Okay, thanks.

4 MS. BEN-MOSHE: That's it in San Francisco.

5 AC CO-CHAIR GÁLVEZ: Okay. Los Angeles?

6 AC MEMBER JOHNSON: No.

7 AC CO-CHAIR GÁLVEZ: Fresno?

8 AC MEMBER NEWEL: No comments.

9 AC CO-CHAIR GÁLVEZ: Here in Oakland?

10 I will make a clarification comment. I believe  
11 from reading the bylaws that we would be able to serve up to  
12 six years, not nine. It says we can be -- number 9 says  
13 that we can be considered for reappointment for one  
14 additional three year term.

15 AC CO-CHAIR GÁLVEZ: Okay, so I'll open it up to  
16 the public. Are there any comments around this topic? I'll  
17 start here in Oakland. Any members of the public who would  
18 like to comment on this?

19 Okay, San Francisco doesn't have anybody.

20 Los Angeles?

21 AC MEMBER JOHNSON: No.

22 AC CO-CHAIR GÁLVEZ: Sacramento?

23 DR. NOLFO: Any members of the public want to  
24 comment? No.

25 AC CO-CHAIR GÁLVEZ: Okay. And on the phone. If

1 anybody on the phone would like to comment on this please  
2 press \*1 and identify yourself, if you would like to.

3 Okay.

4 DR. NOLFO: Dexter Louie does have a comment.

5 AC CO-CHAIR GÁLVEZ: I'm sorry, someone does?

6 DR. NOLFO: Dexter Louie.

7 AC MEMBER LOUIE: I have a question and it's  
8 really to our attorney advisor. That last comment is that  
9 someone said it would be six years and I read 8 and 9 as  
10 being two separate three year terms. So I'm not sure  
11 whether 8 and 9 are in conflict or one supersedes another, I  
12 don't know. The plain reading of it sounds like there is  
13 one reappointment and then there can be another  
14 reappointment.

15 DR. NOLFO: Katie, do you want to weigh in on  
16 that?

17 MS. BELMONTE: I don't think -- I think our intent  
18 was just to have the ability for one reappointment.

19 AC CO-CHAIR GÁLVEZ: I'm sorry, could you please  
20 get closer to the mic, we can't hear you.

21 DR. NOLFO: This is Katie Belmonte, our legal --

22 MS. BELMONTE: This is Katie Belmonte with CDPH.  
23 I think the intent was to have two terms. The standard  
24 term -- well, for this first group we are going to stagger  
25 them with a portion being two years for the initial term and

1 a portion being three years and then they can subsequently  
2 be reappointed for another three year term.

3 For all future appointments we were going to start  
4 with just kind of the base three year term for everybody.  
5 But we did write some language in there still kind of  
6 allowing for the ability for the Director to still, you  
7 know, kind of toy with that three year term with necessary.  
8 So the standard term would be two or three years with the  
9 ability for reappointment for three years. However, up to  
10 the Director's discretion he can, you know, either make  
11 those terms less or more.

12 DR. NOLFO: That's ambiguous.

13 (Laughter.)

14 MS. BELMONTE: So perhaps that didn't --

15 AC CO-CHAIR GÁLVEZ: Could you differentiate  
16 between number 8 and number 9; 8 says "appointment" and 9  
17 says "reappointment". So I think 8 refers to the initial  
18 appointment of someone and then number 9 --

19 MS. BELMONTE: Correct, that's correct.

20 AC CO-CHAIR GÁLVEZ: -- allows for the  
21 reappointment of someone for an additional three year term  
22 to their two or three year initial term.

23 MS. BELMONTE: What I meant by "all subsequent  
24 appointments" would be not this initial advisory committee  
25 that was appointed but for all subsequent committee

1 appointments after this initial 26-member.

2 AC CO-CHAIR GÁLVEZ: Okay. So I think that we're  
3 done with the comments. And although the agenda has that we  
4 would have a vote on this I don't see what there would be to  
5 vote on, given that this is not our call.

6 DR. NOLFO: Right. Okay, then we can move on. Do  
7 you want to direct us to where in the agenda you would like  
8 to go now, Sandi?

9 AC CO-CHAIR GÁLVEZ: Yes. So let's move then  
10 following the -- you know, going back to the original order.  
11 Next we'll have the presentation on the Health in All  
12 Policies Task Force Update from Julia and Linda.

13 DR. NOLFO: Thank you.

14 AC CO-CHAIR GÁLVEZ: There is a presentation, a  
15 PowerPoint presentation as part of this. So if you could  
16 please bring those up and remind speakers to let us know  
17 when you're moving from slide to slide. And also during the  
18 presentation if all sites could please mute themselves so  
19 that we don't get background noise during the presentation.

20 MS. CAPLAN: Great. Good morning, this is Julia  
21 Caplan. I wanted to just check. So Linda Wheaton, you're  
22 there in the Sacramento space; is that right?

23 AC MEMBER WHEATON: I am.

24 MS. CAPLAN: Great. And so, Linda, what you and I  
25 talked about and I want to go over this for everybody else

1 is that I am going to be -- I am going to do the overall  
2 presentation about the Health In All Policies Task Force but  
3 then I invite you to chime in at any point and I'll also  
4 give you a chance at the end for anything you want to add.

5 I am grateful for this opportunity to speak to all  
6 of you OHE advisory committee members and also all of our  
7 public folks. I really appreciate, especially the public,  
8 for making the time to be here today and be with us in  
9 different places and on the phone.

10 What I am going to do today is give you kind of --  
11 I was asked to give an update on the Health in All Policies  
12 Task Force so that is what I am going to do.

13 I presented about the task force at a previous OHE  
14 advisory committee meeting so I am not going to do a long  
15 history of the task force but I am going to do a little bit  
16 of a reminder about the origins of the task force and its  
17 purpose, who is on it and what it says.

18 And then I am going to talk about the OHE's  
19 strategic plan. And what our team has done is actually gone  
20 through the plan and noted areas where the Health in All  
21 Policies Task Force is currently doing work that we see as  
22 being closely aligned with the OHE strategic plan. So I am  
23 going to walk through what those are.

24 And then I'm going to talk about the current work  
25 of the Health in All Policies Task Force, so what the

1 current priorities are. I'm going to highlight where this  
2 group is working right now, talk a bit about future work and  
3 where we're heading and then close by talking about some of  
4 the opportunities for the OHE advisory committee as well as  
5 other stakeholders to get involved with and support the  
6 Health in All Policies Task Force.

7           So let's move to the next slide. You should see  
8 in front of you a picture with a whole bunch of logos. So  
9 this slide is really just a reminder of who is on the task  
10 force. Now 22 agencies and departments. It's a big group,  
11 it's very diverse. We have a range of policy areas  
12 represented including transportation, education, social  
13 services and labor, food and agriculture, Cal-Fire,  
14 particularly their urban and community forestry programs,  
15 Parks. I am not going to name them all but I just want to  
16 kind of remind you all of the diversity of this group and  
17 the variety of perspectives that we have. It's just really,  
18 I think, one of the most exciting parts about this project.

19           So we'll go to the next slide. So this is really  
20 a reminder about the task force itself. The purpose of the  
21 task force is to promote health equity and sustainability.  
22 And the other real purpose of the task is to create  
23 alignment between departments and agencies across government  
24 to reduce redundancies, increase efficiency and really to  
25 find opportunities to do work to promote health equity and

1 sustainability. To find areas where maybe no one department  
2 could actually achieve certain goals -- any of those working  
3 alone -- but through the task force we can create  
4 collaborative opportunities and foster some new directions  
5 in terms of work. And so that's really the goal.

6 As a reminder also, this is the first task force  
7 like this in the country so we're breaking new ground. It's  
8 exciting and interesting and there is no road map so we are  
9 figuring it out as we go along.

10 We are four years in, which means we have actually  
11 figured out quite a bit but every day is new and so we are  
12 always kind of interested in hearing ideas and getting  
13 input. It's really an exploratory process and creative  
14 process, which I think has made it very valuable for the  
15 participants.

16 The task force was created through a Governor's  
17 Executive Order; it was then reinforced through a Senate  
18 Concurrent Resolution.

19 An important feature of this task force is that it  
20 reports to the Strategic Growth Council. The Strategic  
21 Growth Council is a cabinet-level body that was also created  
22 by Governor Schwarzenegger that is charged with  
23 environmental sustainability. And so we have an interesting  
24 lens to our work where we are always looking at the  
25 relationship between promoting health and promoting



1 environmental sustainability; and we really have to keep  
2 those two pieces hand in hand.

3           The funding for this project is coming from the  
4 Department of Public Health, the California Endowment and  
5 Kaiser Permanente Community Benefit.

6           And the process is facilitated by the Department  
7 of Public Health with also staffing from the Public Health  
8 Institute.

9           It's a consensus process. We focus on co-  
10 benefits.

11           And it's important to mention that -- where I  
12 mentioned that there was funding, that funding supports the  
13 backbone or the facilitation team but the departments  
14 themselves do not receive additional funding for this. So  
15 their participation is really voluntary, it's on top of all  
16 of the other work that they do. And the result of that has  
17 been very important for us to identify directions and areas  
18 of work that really meet the needs of all of the partners on  
19 the task force. The task force gathers input in terms of  
20 where it should work but makes its own decisions and sets  
21 its own agenda.

22           So move to the next slide. And here I am going to  
23 talk about -- the next three slides I am going to talk about  
24 the OHE strategic plan and where there is overlap.

25           We called out a number of the goals in the

1 strategic plan that I wanted to talk about. The first one  
2 here, CHP stands for Communications Health Partners. And I  
3 know Jahmal and Ron Chapman mentioned earlier that the  
4 strategic plan is not finalized and it is not out yet, but  
5 we are anticipating that these pieces will be in when it  
6 does come out.

7           So one of the goals is to facilitate common  
8 understanding of health and mental health equity and the  
9 social determinants of health between potential health  
10 partner agencies and organizations. And the term "health  
11 partner agencies" is really in this case meaning non-  
12 traditional partners, the partners that often are not  
13 thought of as health institutions, but do a lot of work that  
14 shapes the health of our environment.

15           So the task force's simple existence is actually  
16 supporting this. So the quarterly meetings of the task  
17 force, the entire process of the task force.

18           And then in addition the task force is going to be  
19 launching a collaborative learning series over the next year  
20 specifically on health equity and social determinants of  
21 health.

22           We are doing a lot around this, we are not doing  
23 everything that needs to be done, it's really just one  
24 piece, but I wanted to call that out.

25           I'm going to go to the next slide. And this one,

1 IHP1.1, it stands for Infrastructure Health Partners. And  
2 this goal in the strategic plan is around embedding health  
3 and mental health equity criteria into things that  
4 government does; so decision-making grant programs, guidance  
5 documents, strategic plans.

6 This also is very big for us in the work of the  
7 Health in All Policies Task Force and so I've listed a  
8 number of examples of where the task force is doing this  
9 work and will be doing this work over the next couple of  
10 years.

11 The first top two are grant-making programs. One  
12 of them is around transportation and the other is around the  
13 affordable housing and sustainable community grants. And  
14 the Health in All Policies team as well as many members of  
15 the task force have been involved in developing the grant-  
16 making guidelines for these programs and have been or will  
17 be involved in reviewing grants. As well as subsequently  
18 doing their review of how the process went and gathering  
19 lessons learned to really shaping that process.

20 The next two, the California Transportation  
21 Commission Regional Transportation Guidelines and also the  
22 General Plan Guidelines, these are two major land use  
23 spanning guidelines that are issued by the state that shape  
24 very big decisions at a local and regional level around  
25 transportation and land use.

1           When the Health in All Policies Task Force held  
2 public workshops in 2010 and we went around the state and we  
3 asked people, "What are you trying to do in your communities  
4 and what could the state do to help?" These were two things  
5 that we heard over and over again. It would be a really,  
6 really big deal if we can work with these two sets of  
7 guidelines, the Transportation Guidelines and the General  
8 Plan Guidelines, and do more to embed health equity into the  
9 guidelines.

10           And in fact, that is happening right now. The  
11 General Plan Guidelines, the Office of Planning and Research  
12 is going to release a draft guidelines later this year and  
13 we hope that you all will be -- get involved in giving  
14 input. And the Transportation Guidelines are going to come  
15 open for review next year.

16           And we have secured through Health in All Policies  
17 a commitment from our state transportation leadership to  
18 make health equity a priority in that process. And I should  
19 credit Ellen Wu who is sitting at the table with me who  
20 actually has been one of the proponents really leading the  
21 charge around that for several years, even before the Health  
22 in All Policies Task Force was created.

23           I am going to go on to the next slide. And  
24 CB1&2.2. CB stands for capacity building. And this goal of  
25 the OHE strategic plan is really around workforce

1 development and developing the capacity of more people  
2 around health and mental health equity in the health  
3 workforce and in the broader workforce. And so the Health  
4 in All Policies team does this in a variety of ways. We  
5 provide informational interviews, we do a lot of coaching  
6 for graduate students, we hire graduate interns, we place  
7 interns with other departments that are doing Health in All  
8 Policies work and so I wanted to call that out.

9           We'll go to the next slide. So now I want to get  
10 into the current activities of the task force. And I  
11 already started to talk about the transportation guidelines.

12           We actually have had a very big push over the last  
13 year to Active Transportation. The idea of supporting  
14 people, more people to walk, bike and take public transit.  
15 This is for a variety of reasons including the nexus between  
16 -- active transportation is good for physical health and  
17 mental health. It also helps against greenhouse gas  
18 emissions and helps support the state's environmental  
19 sustainability goals.

20           And the task force has worked to put together a  
21 new action plan around that. Actually the first bullet up  
22 here -- I'm going to back up a little bit.

23           The first bullet up here is a report that the task  
24 force has created outlining what it has done over the last  
25 three years in this area.

1           And then the next bullet, it represents the action  
2 plan, which is a set of commitments that the task force has  
3 made for the next two and a half years, so a little over two  
4 years.

5           We spent nine months developing this plan. And  
6 the reason it has taken so long to develop is because we  
7 have gone very deep with many of the departments involved.  
8 So we have identified some pretty big ticket items in terms  
9 of commitment, the changes the departments are trying to  
10 make. And also identifying problems where we have six or  
11 seven departments facing the same issue and forming multi-  
12 agency working groups to move that work forward.

13           And this plan is going to be presented to the  
14 Strategic Growth Council on Monday, next Monday, October 6,  
15 so it has just been posted to the public. I can make sure  
16 that you all have a link to it and can view it. And it will  
17 be presented at the Strategic Growth Council, which is a  
18 public meeting. The public is invited to participate in  
19 person in Sacramento and can also view the meeting on-line  
20 and can provide comments that way. So I encourage you to  
21 attend and get involved.

22           I am going to go to the next slide where it says  
23 "Key themes" in blue. And I want to say just a little bit  
24 more about the active transportation work. We really see  
25 safety as a key part of this. So if we are going to have

1 more people walking and biking we are also going to have  
2 more people getting hit by cars. And that's a reality and  
3 it is something we have to take really seriously.

4 And in fact, low-income communities and  
5 communities of color already have more people walking and  
6 biking and also tend to have much worse infrastructure in  
7 terms of safety features and so those are the communities  
8 that are already impacted the most by safety issues.

9 And so safety itself is an important equity issue  
10 and is a big piece of this plan. Because actually when we  
11 are talking about increasing walking and biking we are  
12 talking about safe walking and biking and talking about safe  
13 walking and biking and talking about what more can we do  
14 around safety.

15 In fact, we have had a couple of departments that  
16 are not on the task force that signed up to help with this.  
17 One of those is the Department of Motor Vehicles, which is  
18 looking into how to improve information that it gives to  
19 vehicle drivers on bikes and ped safety. And also the  
20 California Highway Patrol to be more around enforcement  
21 around safety. So that's something real exciting.

22 We also -- I am going to skip down. We have some  
23 significant commitments in here around school environments.  
24 And the Department of Education is involved as well as the  
25 State Architect, which influences quite a lot around how

1 schools are designed. They are working closely with our  
2 Office of Planning and Research and our transportation folks  
3 to figure out how to create better alignment between all of  
4 these different land use processes.

5           And the last bullet here around data and  
6 measurable goals. This has been an interesting item. We  
7 found that a lot of people want to increase walking and  
8 biking to school but it turns out that there is no way right  
9 now. There is no system in place to aggregate data to be  
10 able to know across the state how are kids getting to school  
11 and be able to make comparisons over time. And so we have  
12 got a variety of departments coming together to form a  
13 multi-agency work group to tackle this issue and also to  
14 establish a statewide goal, a cross-agency goal of what we  
15 call a mode-shift, which is shifting transportation modes.  
16 So it's getting more people out of their cars. At this  
17 point there is no statewide goal but the transportation  
18 agency has taken leadership on pulling this group together  
19 to establish that so we are really excited.

20           Go to the next slide. This is future directions  
21 of the task force. So we spent a lot of time on active  
22 transportation. We are going to continue to spend a lot of  
23 time on it over the next couple of years because we have a  
24 great window of opportunity.

25           But we are also going to be opening up an



1 exploratory process around violence prevention really asking  
2 a couple of questions. One is, "What is the state's role in  
3 violence prevention?" So much of this work happens locally  
4 so what is the role of the state? But specifically, "What  
5 role can the task force play?" What is the unique  
6 perspective that can come from having 22 different  
7 departments and agencies interested.

8           Violence prevention is really key because -- I  
9 mean, I think we all know the importance of violence  
10 prevention for health and for mental health. But it  
11 actually impacts every department that we work with, whether  
12 it's education or social services or transportation or  
13 parks. And I could go on so it's really a universal theme.

14           We will also be doing more exploratory work around  
15 access to healthy food. We now have a state Farm-to-Fork  
16 office that will be involved in supporting that offense and  
17 gathering input around where that office does its work.

18           Also looking at community greening, particularly  
19 bringing an equity lens to community greening.

20           And then as I mentioned, the health equity in  
21 learning series.

22           And I'm going to go to the next slide.  
23 Opportunities. So this is the place where we talk about  
24 your role as OHE advisory committee members and also the  
25 public. I think a very important role for you all is to

1 help mobilize input and give us input in these processes.

2           Some of that input goes to us, the Health in All  
3 Policies staff and task force, and some of it goes to the  
4 departments we are working with. So the General Plan  
5 Guidelines Update, the Transportation Guidelines and also  
6 the California Transportation Plan 2040, these are all major  
7 planning documents at the state level that have big impacts  
8 on where dollars go and where we have an opening to really  
9 bring a health and equity lens. And there will be  
10 opportunities, significant opportunities for public input.  
11 And so we'd like you all to not just weigh in yourselves but  
12 to also invite your communities to participate in this  
13 process. Part of that means helping communities learn what  
14 these processes are and how that works and that is something  
15 that we will be strategizing around.

16           And then the other is provide input to our staff  
17 team, specifically on these questions around violence  
18 prevention, community greening and access to healthy food.  
19 And I can do some strategizing with Sandi around what that  
20 might look like but maybe we can set up a conference call or  
21 some sort of format to gather input from AC members that are  
22 interested.

23           So this is -- I am going to the last slide now.  
24 That wraps up my presentation. I think at this point I want  
25 to invite Linda Wheaton and also Jahmal and see if either of

1 you have anything you want to add?

2 AC MEMBER WHEATON: Well I just want to say I  
3 think, Jill, you did a good job of kind of -- of giving an  
4 overview of the task force. It is, I would say, quite  
5 challenging to work in this forum with a state agency  
6 without dedicated resources. And so we, from time to time,  
7 depending on what we are responsible for, some times are  
8 more challenging than others and especially recently we have  
9 been working on the cap and trade program, including  
10 representatives from the CDPH.

11 I might just a clarification that affordable  
12 housing and sustainable communities, greenhouse gas  
13 reduction program, is not just a grant program but it is  
14 also a loan program. So one of the challenges here, you saw  
15 a lot of what we are talking about is having input into  
16 guidelines, but it's -- there are significant differences  
17 when you are dealing with guidelines and plans, vis-a-vis  
18 real estate development projects. Which this program does  
19 both of those and it brings together, brings together a lot  
20 of repeating policy objectives. The most significant of  
21 which is reduction of greenhouse gases, and something that  
22 none of our state programs have had to deal with before in  
23 actual development from the ground.

24 So the first time we are going through this when  
25 we are talking about projects that have already received

1 their entitlements, vis-a-vis the contrast with what we  
2 might expect going forward in the future, are things that we  
3 both have to take into consideration.

4           So the active -- the implementation. This is a  
5 key period for the active transportation implementation  
6 program. As you said, they have spent a significant amount  
7 of time going deeper on this and this is -- you know, we  
8 have come of the culmination with the state's redesign of  
9 the active transportation program and grants that were  
10 awarded by the CTC recently and those will be building out  
11 in the next -- over the next year or so.

12           Combined with a focus on active transportation  
13 within the affordable housing and sustainable communities  
14 program, for example, those projects paired with other  
15 projects. And a lot of emphasis at the local level,  
16 regional level, on building out of bike paths, first  
17 mile/last mile strategies with regional transportation  
18 plans. And I know many of the health folks have been very  
19 active in a lot of those programs heretofore so I think this  
20 is a critical implementation period coming up.

21           Other than that I welcome any questions you might  
22 have.

23           MS. CAPLAN: This is Julia. I just wanted to  
24 mention that on the last slide, the link for the Health in  
25 All Policies Task Force is not correct, that URL has

1 changed. And so we'll make sure that an e-mail goes out  
2 after this meeting that provides the correct link and also  
3 gives you a link to the Strategic Growth Council, Health in  
4 All Policies active transportation work.

5 AC MEMBER WHEATON: There is one more thing I  
6 might add relative to the reference on the California  
7 Transportation Plan coming up. We are also involved in the  
8 -- preceding that, with input into that, is the California  
9 Bright Plan, which includes a community and environmental  
10 health chapter and focus on community impact. So we are  
11 anticipating strategies within that that would feed into the  
12 overall transportation plan that would eventually involve  
13 the public health sector and community activism around  
14 mitigation.

15 OHE DEPUTY DIRECTOR MILLER: I'll make my comments  
16 very brief, just three quick comments.

17 I really appreciate the co-benefits that we have  
18 experienced in the office of having the HiAP infrastructure  
19 in place. When were asked by Agency and the Department of  
20 Finance to kind of go back and collaboratively engage with  
21 other departments and offices on reviewing our demographic  
22 analysis or disparities report, having those existing  
23 relationships with these departments, offices and agencies  
24 that typically, you know, a government entity would not even  
25 work with. Having HiAP already in existence and being able

1 to quickly turn around this review process was a huge  
2 benefit to us. That's one comment.

3 Two, I applaud the efforts around -- that have  
4 currently been shared around transportation and the future  
5 benefits we anticipate from that. But I also appreciate the  
6 conscious effort of looking forward as to what some of the  
7 future opportunities are around, you know, really more  
8 consciously talking about the integration of equity. And I  
9 think violence, community greening and really talking more  
10 about the mental health implications of this work and the  
11 training and development opportunity, particularly across  
12 state government, is going to be really important so I  
13 appreciate the partnership and the work that has been done.

14 And I think with the future focus areas when we  
15 think about violence, community greening and others, it  
16 allows us to integrate other partners that may or may not  
17 have been involved but come to HiAP. When we think about  
18 the MOC, we think about mental health stakeholders. The  
19 next frontier really is going to allow some of those  
20 partners to get more involved. So applaud you for those  
21 efforts. Those are my comments.

22 AC MEMBER AGUILAR-GAXIOLA: I have a comment as  
23 well.

24 DR. NOLFO: It looks like we have Sergio who would  
25 like to make a comment, Sandi.

1 AC MEMBER AGUILAR-GAXIOLA: Yes, two comments,  
2 Julia and also Linda. Excuse me, sorry, Linda.

3 MS. CAPLAN: Speak up so I can hear you guys.

4 AC MEMBER AGUILAR-GAXIOLA: Okay. One comment is  
5 that in one of your slides you have -- one of the slides you  
6 mention that the task force is aligned with the OHE  
7 strategic plan and the CDPH strategic plan and also some  
8 guidelines and reports. And my question is, if you have a  
9 document or something that can inform us as to where in  
10 those documents, you know, the Health in All Policies is  
11 included so we have a sense as to what is the -- what is the  
12 inclusion and the potential reach.

13 This Health in All Policies has been going around  
14 for many years. WHO started with this policy. And one of  
15 the reasons is the recognition that access to health care,  
16 quality health care is not enough. That in order for  
17 populations to keep healthy and to avoid premature death we  
18 need to pay attention to social determinants of health, and  
19 therefore the inter-sectoral collaboration is of critical  
20 importance.

21 Given that, I think that it would be a good -- I  
22 am glad to hear Jahmal of one specific example of how you  
23 experience, you know, the work that the Health in All  
24 Policies has helped you, you know, to have access and easier  
25 access to other sectors. But I think that the big challenge

1 here is, is there a way to measure what is the impact  
2 really, on population health? Of having a policy like this.  
3 Which makes a lot of sense.

4 OHE DEPUTY DIRECTOR MILLER: Right.

5 AC MEMBER AGUILAR-GAXIOLA: But I think that the  
6 proof in the pudding is, you know, what is the impact.

7 AC MEMBER WHEATON: This is Julia, I would like to  
8 respond briefly. And I think brought up a lot of  
9 interesting points but I just want to respond to the last  
10 question of how do we measure the impact. It is really  
11 difficult to measure the impact of upstream changes on  
12 population health. And this is something that, you know, I  
13 am one of many, many people asking. You are one of many,  
14 many people asking that question.

15 What we are doing around the task force is a  
16 couple of things. One is that we are doing more to gather  
17 our stories right now and tell stories about the work, about  
18 the purpose of the work and then what actually happened.

19 And we are also -- in our active transportation  
20 plan we have actually created a -- I'm not sure if we are  
21 calling it a logic model but basically a visual diagram kind  
22 of showing the connection between the upstream work and  
23 ultimately how that affects communities.

24 But the other is that we are having ongoing  
25 conversations with evaluators and we are actually starting



1 to work with a Canadian researcher who is looking at about  
2 15 international examples of Health in All Policies and is  
3 including us in his study and he is drawing out some of the  
4 success factors and impacts. That's one of our strategies  
5 is to team up with people who really have the expertise.  
6 But we definitely have a long ways to go in really measuring  
7 and demonstrating impacts. I appreciate you mentioning it.

8 DR. NOLFO: Neal Kohatsu has a comment.

9 AC MEMBER KOHATSU: I just want to support  
10 Sergio's call for evaluation. I think we all can appreciate  
11 how difficult it is. But I would say that just from the  
12 health care side, the policies that can do good can also do  
13 harm, so just a couple examples. Forest fire suppression  
14 was thought to be -- you should suppress every forest fire.  
15 That ended up to be a wrong policy, although well-intended.  
16 And many of us have experienced traffic calming, just in the  
17 area of transportation, and found out, whoops, the side  
18 effects actually were worse than the initial status.

19 So those are just two kind of simple-minded  
20 examples. But policies can actually do harm so we have to  
21 look and evaluate, not as a nicety but we have to  
22 acknowledge that it might not even be neutral, it might even  
23 be harmful. And so that's the importance of, again,  
24 recognizing the difficulty. But I think we have to commit  
25 to really looking at evaluation.

1 AC MEMBER AGUILAR-GAXIOLA: I have one more  
2 comment, I'm sorry.

3 DR. NOLFO: Sergio has another comment.

4 AC MEMBER AGUILAR-GAXIOLA: And that is related to  
5 violence prevention as it relates to health and mental  
6 health, especially mental health. There is an increasing  
7 body that has - and this is worldwide - the impact of  
8 experiencing violence early in life. The consequences in  
9 the early onset mental illness and the onset or the  
10 association with premature death and the starting of chronic  
11 health conditions. Actually what the literature strongly  
12 indicates is that the strongest predictor of early onset  
13 mental illness and premature aging and death is childhood  
14 adversities. So violence is of critical importance, not  
15 only violence but neglect as well. I think that is -- and  
16 poverty. Yes, poverty is very much.

17 I think that violence prevention sounds great but,  
18 you know, I wonder if you have thought about extending that,  
19 extending that to those who already experience violence, you  
20 know. Those who are experiencing violence. Which in the US  
21 a rough estimate is about one-out-of-four in the general  
22 population and I think that that's a gross undercount. The  
23 situation is even worse than that.

24 So anything about addressing those who already  
25 have experienced trauma or violence?

1           OHE DEPUTY DIRECTOR MILLER: This is Jahmal. I  
2 know we want to move on in time but I do want to add a brief  
3 comment on that.

4           HiAP will definitely play a critical role in their  
5 focus on the violence piece but we also have some other  
6 areas where we are engaged around the statewide adverse  
7 childhood experiences steering committee. And we also with  
8 the US Department of Justice have been included in the  
9 state's new policy initiative on defending childhood and not  
10 just evaluating the impact of violence on our communities,  
11 but really responding to them in an actionable way.

12           Those are just a few examples among others that we  
13 are kind of teeing up right now. The inter-agency task  
14 force Boys and Men of Color, once again, is going to be a  
15 way in which we explore those options. So we can connect  
16 off-line and identify where specifically we are tackling  
17 those areas; I'm on the same page with you.

18           AC MEMBER AGUILAR-GAXIOLA: That's good, thank  
19 you.

20           AC CO-CHAIR GÁLVEZ: Are there any other comments  
21 there at the Sacramento location?

22           DR. NOLFO: No, there are not.

23           AC CO-CHAIR GÁLVEZ: I'll bring it now here to our  
24 Oakland location. Any comments or questions?

25           Okay. I would like to explore a little bit how to

1 better integrate feedback from the advisory committee into  
2 the work of the task force. You know, there was a lot of  
3 information provided but I believe that one of the  
4 guidelines was going to be up for public discourse sometime  
5 later this year. Do you know if the public comment period  
6 will be the length of it or more or less when? Because I'm  
7 thinking that it's potential that we could overlap that with  
8 when our advisory committee meets again in December.  
9 Potentially have that be one of the items that we, that we  
10 actually discuss with the advisory committee. Not just as  
11 individual members but as a body can actually get a  
12 presentation on it and have the opportunity to provide some  
13 targeted discussion.

14 MS. CAPLAN: This is Julia Caplan. The general  
15 plan guidelines will probably be -- we are expecting that  
16 they will be open for a 90 day public comment period. But  
17 we don't yet know when they'll be released and I am guessing  
18 that they will be released in January.

19 AC CO-CHAIR GÁLVEZ: Okay. And the other one was  
20 later then? Because I remember you said one was later this  
21 year --

22 MS. CAPLAN: Yes. Transportation will be next  
23 year.

24 AC CO-CHAIR GÁLVEZ: Okay.

25 MS. CAPLAN: Probably not until next summer.

1           AC CO-CHAIR GÁLVEZ: Okay. But I do think that we  
2 need to look at the opportunities like that when there is a  
3 public comment period that falls in line with when we're  
4 meeting, it would be good for us to be able to as a  
5 committee look at some of these. Because I think that for  
6 all of us it would be -- I think some of us have been very  
7 involved in the Health in All Policies Task Force work and  
8 very observant of it and following it for years and for some  
9 of us on the committee I think it's newer. And I think  
10 increasing our overall understanding and our collaboration,  
11 given that it is in the statute and part of what this  
12 advisory committee is supposed to be doing, I think we need  
13 to look for opportunities for that.

14           Given that. You mentioned a couple of areas  
15 around violence prevention, healthy food access and urban  
16 greening that you would like to get feedback on. So maybe  
17 we can bring those items actually to the advisory committee  
18 meeting and have an opportunity to get -- because those are  
19 terms that not everybody necessarily is totally familiar  
20 with, what you would even mean by that, so I think it would  
21 be good to actually have those on a future agenda of ours  
22 and constantly be looking for opportunities like that.

23           Jeremy, you want to say something?

24           AC MEMBER CANTOR: I have two comments just  
25 pretty, pretty quickly.

1           One is just reflecting on the number of different  
2 plans that are out there. And particularly thinking from a  
3 local advocate perspective, thinking about how we as an  
4 advisory committee, the office can help to guide local  
5 advocates in understanding these plans. I personally have a  
6 hard time sometimes figuring out what the jurisdiction of  
7 the different plans are and what the key levers around  
8 certain issues are.

9           And I know that the Health in All Policies Task  
10 Force's purview is really with other state agencies so I'm  
11 really thinking more in terms of the office and the advisory  
12 committee, since one of the things we've talked about since  
13 the Willie Principle really is how we communicate  
14 information out and so really thinking carefully about that  
15 and where we -- how we help the public, advocates  
16 particularly, really understand how these different things  
17 interact and interplay.

18           And the second: You know, I think the conversation  
19 about evaluation is a really important one and there are a  
20 lot of different pieces to that. I think we should just  
21 have -- maybe have a longer conversation about that at some  
22 point. You know, evaluating Health in All Policies as one  
23 strategy to achieve population health. There's, you know,  
24 just different approaches to evaluating population health at  
25 a local level. Then there's a whole conversation about how

1 you actually evaluate equity and as an office how we're  
2 going to evaluate success.

3 And I think those are all different and  
4 complicated, interesting questions. I just didn't want to  
5 get that -- I don't want that to be lost because I think  
6 that would be a worthwhile conversation for us to have,  
7 particularly as we sort of move from the plan to the  
8 implementation discussion as a group.

9 AC CO-CHAIR GÁLVEZ: Thank you, Jeremy. Any other  
10 comments from committee members here?

11 Okay, so let's move to San Francisco.

12 AC MEMBER GARZA: No comments.

13 AC CO-CHAIR GÁLVEZ: Anybody at the Los Angeles  
14 Office?

15 AC MEMBER JOHNSON: No.

16 AC CO-CHAIR GÁLVEZ: Gail?

17 AC MEMBER NEWEL: Nothing.

18 AC CO-CHAIR GÁLVEZ: Okay, so let's now have  
19 public comment. I'll start here in the Oakland office.  
20 Anybody here like to comment on the Health in All Policies  
21 Task Force update?

22 Okay. The Sacramento office.

23 DR. NOLFO: Lilyane Glamben.

24 MS. GLAMBEN: Hi, this is Lilyane Glamben. I was  
25 wondering if there are any updates about the anticipated

1 participation by the CDCR and the committee to the task  
2 force?

3 MS. CAPLAN: Yes. This is Julia. So you're  
4 asking about the California Department of Corrections and  
5 Rehabilitation?

6 MS. GLAMBEN: Yes.

7 MS. CAPLAN: Earlier this year we did secure the  
8 official process through the Strategic Growth Council to add  
9 them to the task force so they are formally a member of the  
10 task force. So far their involvement has largely been  
11 around our food procurement work and working to change some  
12 of the nutrition -- some of the food purchasing contracts at  
13 the state to make it easier for Corrections to meet their  
14 nutritional guidelines.

15 Corrections is also involved in some pilot  
16 projects around reducing recidivism and reentry, as are a  
17 number of other departments such as the Department of  
18 Justice. And so as we do our violence prevention  
19 exploration they will be actively involved.

20 MS. GLAMBEN: Thank you.

21 DR. NOLFO: Any other public comment? Yes, we do  
22 have --

23 AC CO-CHAIR GÁLVEZ: Any other members of the  
24 public in Sacramento?

25 DR. NOLFO: Yes.



1 MS. GIOVANNINI: This is Domenica from the Marin  
2 City Community Services District, Domenica Giovannini.

3 I just -- this was already touched on a little bit  
4 with the evaluation conversations on the impact. But  
5 especially with regard to the healthy food access, I feel  
6 like this work has been going on for most of my life. Which  
7 I can admit is not very long but it has been going on for a  
8 long time.

9 (Laughter.)

10 MS. GIOVANNINI: I mean, I talked about it in my  
11 public health training and in my undergrad. And so I hope  
12 -- I just want to reiterate, you know, not only the Health  
13 in All Policies Task Force but its related parties, that you  
14 really assess where your greatest impact is and the work  
15 that has already been done for the last, you know, 25 years.  
16 And most recently I think there's a lot of progress with,  
17 you know, the statewide Safe Street Program, the Heal Cities  
18 program, which is national. So that is my one  
19 recommendation.

20 DR. NOLFO: Any other members of the public? No.

21 Okay, in Sacramento we don't have any more, Sandi.

22 AC CO-CHAIR GÁLVEZ: Thank you. Los Angeles?

23 AC MEMBER JOHNSON: No.

24 AC CO-CHAIR GÁLVEZ: Okay, how about on the phone?

25 And press \*1 if you would like to make a comment.

1           THE OPERATOR: We do have currently two comments  
2 in the queue over the phone. Our first is from Ricardo  
3 Moncrief, your line is open.

4           MR. MONCRIEF: Greetings again. One comment on  
5 your upstream evaluation. The one thing -- I'm glad that  
6 you have my colleague there, Domenica.

7           One thing that I am a part of, a Board of  
8 Directors for a FQHC. In our community we have the largest  
9 public housing sector. And one thing about FQHCs, they keep  
10 numbers. And the public housing sector is located along the  
11 only corridor, highway, you know, in Marin County, north and  
12 south. And being located there they have a higher incidence  
13 of respiratory diseases or asthma and et cetera.

14          And my suggestion is, you know, and I think Jahmal  
15 mentioned it, about the presence of FQHCs is to use their --  
16 their numbers, their baseline data, you know, to measure,  
17 you know, the impact of any other policies or the change in  
18 status through treatment of people exposed to respiratory  
19 ailments and things like that. I am only saying that to say  
20 that FQHCs are a valuable source of baseline data.

21          Also one other comment. I am hoping that there  
22 has been an interface with the Association of Bay Area  
23 Governments around transportation and housing. Having  
24 attended some of their meetings, they were very, very shy on  
25 environmental health impacts. And I'm glad that was brought

1 up because the gist of their conversations were around, you  
2 know, transportation hubs, et cetera, et cetera, and how it  
3 impacts on housings but very little about the integration of  
4 -- the significance of environmental health. So I'm glad  
5 that was, you know, put into the picture.

6 Thank you, that's all I have right now.

7 THE OPERATOR: Thank you. Our next speaker?

8 Our next comment comes from Robert Lipton. Your  
9 line is open.

10 MR. LIPTON: Hi. I'm one of the people at OHE  
11 right now. I wanted to reiterate how important issues  
12 around violence in communities really is. It's such a --  
13 HiAP and the orientation and the fact that Jahmal is, you  
14 know, starting to really emphasize this. It is very  
15 important because it is not sort of some extra thing. The  
16 differential in the daily experience of violence across the  
17 age spectrum in different kinds of communities is an  
18 extremely important issue, both from a mental and physical  
19 point of view. It needs to be embedded in a kind of almost  
20 naturalistic way in our approaches. It has such a huge  
21 effect. It's kind of a zero-one thing. In communities that  
22 don't have high degrees of violence it doesn't -- the level  
23 of -- that issue becomes far less important. In communities  
24 with high degrees of violence it is an absolutely important  
25 thing that permeates through all aspects of one's life. And

1 I am very -- I am very -- I don't know if the word is  
2 "excited." I am very committed to working on these kinds of  
3 issues and helping those -- you know, to helping integrate  
4 those things in all manner of work we're doing.

5 AC CO-CHAIR GÁLVEZ: Thank you. So I believe that  
6 that's in for the public comment. Right? We asked all the  
7 sites, right?

8 Okay. So in the interest of time, we -- we have  
9 25 minutes left for our meeting and three agenda items. So  
10 I am going to make an executive decision and our  
11 presentation on the DHCS update, we are going to table. It  
12 is my understanding that there is nothing timely that needs  
13 to be presented from this presentation. The fact sheets and  
14 some of the information can be shared through the weekly  
15 updates we get from the OHE staff.

16 So, Tamu, I'd like to invite you to talk about the  
17 future direction but near the end of the agenda item.

18 And then we need to leave a few minutes for  
19 receiving some public comment at the end.

20 DR. NOLFO: Okay, thank you, Sandi. And thank  
21 you, Neal, also for being flexible.

22 AC MEMBER KOHATSU: Sure, that's fine.

23 DR. NOLFO: Neal Kohatsu's PowerPoint presentation  
24 is posted along with the other PowerPoints for today but we  
25 can also check in to see if there are additional materials

1 that we want to send out before the December meeting.

2 We wanted to have as a standing agenda item to do  
3 updates from the HiAP task force and from DHCS because it is  
4 within our statute that those are the two entities that we  
5 coordinate with closely with the advisory committee.

6 But in the interest of time, because we really are  
7 looking at what is this advisory committee going to become  
8 and how do you want to spend your time on it, how can we  
9 best utilize your time and your expertise - and that goes  
10 into the planning for our next meeting, December 12th - I  
11 took the initiative to reach out to the advisory committee  
12 members and see if you would be willing to do phone  
13 interviews or in-person interviews with me if you were here  
14 in Sacramento. And many of you heeded the call and so I  
15 appreciate that. And I just wanted to give you kind of a  
16 snapshot of what I got back from those interviews.

17 So one of the things that I wanted to know is if  
18 there are specific areas of the strategic plan  
19 implementation that you would like to be involved in? And  
20 about half of you are still kind of mulling over the draft  
21 strategic plan and seeing where that might make sense for  
22 you.

23 About the other half of you identified areas that  
24 make sense in terms of your own professional and personal  
25 backgrounds and commitments of where you would like to

1 insert yourself or potentially your agency or your  
2 organization or center in helping to move forward the work  
3 of the strategic plan.

4           There was also a discussion that I had with you  
5 about the potential for doing or for participating in  
6 subcommittees. And it is in your bylaws that that's an  
7 appropriate role to take on is to be a part of  
8 subcommittees. Everyone that I spoke with said yes, that  
9 was something that you were interested in. That you thought  
10 that that was a good use of your time.

11           And really it came down to, do we charge right  
12 into it right away, maybe leaping in, you know, our December  
13 12th meeting starting out with subcommittee work; or being  
14 more thoughtful in planning the preparation around what does  
15 this really mean; how can we make sure that we get on the  
16 same page with these subcommittees? To just be more  
17 thoughtful about how it is that we want to move into doing  
18 that subcommittee work. And so that can be part of the  
19 discussion after I present this.

20           There were five potential subcommittees that had  
21 been suggested, thrown out there as ideas by Jahmal, and so  
22 I put those ideas out there to you to ask what your interest  
23 might be.

24           One of them was community development and  
25 engagement, which would go along with the communications arm

1 of the strategic plan, looking at strategic alliances,  
2 possibly advocacy work within your constituent communities.  
3 And there were a lot of folks who were quite interested in  
4 that so it looks like you'd have about 9 or 10 members of  
5 the advisory committee who would be interested in serving on  
6 that subcommittee.

7 And some of you only indicated one subcommittee,  
8 some indicated multiple subcommittees that you would be  
9 interested in and willing to serve on.

10 Policy also had about an equal number of  
11 individuals who would be interested in serving on that  
12 subcommittee, about 12. Around policy we were looking at  
13 the intersections with the HiAP Task Force, with potentially  
14 the new Boys and Men of Color Task Force. So those kinds of  
15 intersections around policy.

16 There was another subcommittee idea that was  
17 thrown out around climate and environmental health. And  
18 this had the fewest number of takers, it had about four or  
19 five of you. Mostly that was because people said it was an  
20 area that they still learning about, not that they weren't  
21 interested in it. In fact, people were very interested in  
22 it but just didn't necessarily know that they had the  
23 expertise to be able to serve effectively on that  
24 subcommittee. And so that may be an opportunity to bring in  
25 additional community members or experts to be a part of that

1 subcommittee staffing.

2           The fourth one that we put out there was health  
3 research and statistics and that one had about four or five  
4 takers on it. And that's really looking at that assessment  
5 arm of the strategic plan. What are we doing with data?  
6 How are we manipulating it? What kind of recommendations do  
7 we need to make around data?

8           And then the last one was education training and  
9 development. And we really saw this as mapping onto the  
10 infrastructure arm of the strategic plan, the capacity  
11 building. And there were about eight or nine that were  
12 interested in that particular subcommittee.

13           So once again, it was kind of this question of, do  
14 we want to kind of charge in, roll up our sleeves and start  
15 with these subcommittees in December? Or as one member  
16 said, I would want to understand the purpose and objectives  
17 about the subcommittees and are these the right ones before  
18 we decide. So to have more deliberation and thought before  
19 charging into them.

20           And then I got some input about people's  
21 particular backgrounds and expertise and how that may aid in  
22 the subcommittee work.

23           There were a couple of people who said things  
24 like, always the challenge is the time and to be realistic  
25 about it. If we meet during the regular committee meetings



1 that would be great. So people were very interested in  
2 piggy-backing the subcommittee meetings onto the full  
3 advisory committee meetings. The subcommittee meetings are  
4 subject to Bagley-Keene the same way that the full advisory  
5 committee meetings are and so there would actually need to  
6 be agendas and materials and whatnot posted in the same  
7 fashion. But they could happen concurrently. So we could  
8 have four or five subcommittees happening at the same time  
9 at the same location and members of the public could decide  
10 which of those they wanted to be a part of. I am not quite  
11 sure how we would work out the audio portion of that if we  
12 were in a site like the Sierra Health Foundation or  
13 something like that. So some of the logistics would  
14 probably need to be thought through a little bit around that  
15 but it's not insurmountable. And yes, so Katie, perhaps you  
16 can weigh in on that when there is more discussion on that.  
17 But people were very much in favor of the subcommittees and  
18 the full committee taking place in concert.

19 I also asked about how you feel your expertise can  
20 best be utilized on the advisory committee now that the  
21 strategic plan has been developed. There were a lot of  
22 people who said that they really felt like they could be a  
23 community liaison or serve in a community engagement  
24 function, which is also built into the purpose of the  
25 advisory committee and into your bylaws that you help to

1 essentially inform OHE about what is going on in communities  
2 and serve as that conduit also with the two-way  
3 communication back into communities.

4           One of the quotes that I have there is: "You are  
5 multiplying the reach and penetration of the Office of  
6 Health Equity by having an advisory committee that has in  
7 turn a network. It's like becoming an octopus with so many  
8 different tentacles. You can continue to use us to leverage  
9 the populations in areas that we represent." There were a  
10 number of people who spoke to that.

11           Folks also were very interested, as I said, in  
12 getting organized in subcommittees. You felt that that was  
13 a good use of your time.

14           One of the ideas that came up by one of the  
15 members was to essentially layer on to the subcommittees,  
16 having cultural or professional identity tracks. And you  
17 could kind of see that happening even with the discussion  
18 this morning with the CRDP around a lot of mental health  
19 expertise and weighing in on that. And so that was where  
20 that came from was that perhaps there could be a mental  
21 health track but also maybe an LGBTQI track or people  
22 interested in Latino issues or other ethnic groups. And so  
23 that there may be another way of kind of ensuring that that  
24 expertise is present within the different subcommittees or  
25 having another layer to be able to go to to advise on the

1 subcommittee. So that's something else to kind of think  
2 about with the subcommittees.

3 One person said that in terms of utilizing their  
4 expertise, they wanted to determine both the best practices  
5 to be disseminated and the funding streams to enable that.  
6 So starting to think about, you know, how is it that we are  
7 going to implement the strategic plan.

8 And then I thought this comment was interesting  
9 too: To best support those who are responsible for  
10 implementing the plan. That principle is really important  
11 as an advisory committee. You don't want to just pile more  
12 work onto the people or be pie in the sky. Our expertise  
13 should complement what the staff wants to do. There may be  
14 pieces that the advisory committee can own. Where does the  
15 strategic plan align with my work, with my funding? It  
16 would be interesting to inventory the issues where we have  
17 expertise or interest or capacity. But we need to hold the  
18 big equity tent and not let it become fragmented.

19 I also asked, what else would you like to  
20 accomplish as part of this inaugural advisory committee?  
21 What is your vision for its future? There were a lot of  
22 folks who said monitoring and implementation, developments  
23 and evaluation of the strategic plan. That the advisory  
24 committee is t he public and their responsibility is to hold  
25 the staff accountable. So really making sure that there are

1 updates on the movement with the strategic plan. And  
2 actually that's built into the strategic plan. So assuming  
3 that the version that has been submitted comes out the way  
4 that's been submitted. That is actually one of the goals in  
5 the strategic plan is that there would be quarterly updates  
6 on its implementation, both at the advisory committee  
7 meetings and posted on-line as well.

8           And to ensure implementation is mindful of  
9 constituent communities. A number of you said that as well,  
10 that you really want to make sure that the communities that  
11 you represent don't get lost within the implementation.

12           To be involved in the plan's implementation and  
13 oversight through the subcommittees.

14           And there were some other interesting comments  
15 that came out that people really thought would be of value  
16 moving forward as the advisory committee, such as ensuring  
17 that this vision that we have at the statewide level around  
18 the Office of Health Equity actually gets moved down into  
19 the local level with the local public health offices. And  
20 that there would be the same kind of tools that we are using  
21 at the state level that get pushed down at the local level  
22 and that the advisory committee makes sure that that  
23 happens.

24           But really figuring out a way to put the strategic  
25 plan in action. Once again looking at funding streams.

1           And there were a couple of people who were  
2 interested in really making sure that the advisory committee  
3 stayed on point with the social determinants of health.  
4 That they felt a little uncertain whether or not the  
5 advisory committee was really up to the task of ensuring  
6 that it goes after the social determinants of health, which  
7 are harder to justify sometimes. Because as we have talked  
8 about, they are harder to evaluate. They take longer in  
9 order to see the results. And so what can be done to really  
10 push the envelope in that way and keep that vision strong.

11           And there were people who basically said, I really  
12 want to get concrete like trying pilots in particular  
13 cities. To really make the plan as concrete as possible.  
14 To really start implementation on the plan.

15           And then in terms of recommendations or strong  
16 preferences for the plannings of the meetings moving  
17 forward. To be able to have input from the advisory  
18 committee members about the agendas. That was noted by a  
19 couple of people. To do the dual calendaring, which we did  
20 to come to the December 12th date.

21           A couple of different ideas about the December  
22 meeting specifically. There was one comment that for the  
23 December meeting to do a really good review of the final  
24 strategic plan and the demographic report, the  
25 implementation plan, the evaluation plan and have it really

1 focused in that way.

2 And there were others who really felt like it was  
3 important to jump in and do a lot of work with the  
4 subcommittees.

5 In terms of the length. There was definitely a  
6 lot of variety in terms of whether people were into one day  
7 meetings or two day meetings. But basically people felt  
8 like two days is a long time but it's a lot to give up. And  
9 there was an understanding of why that happened initially  
10 because there was so much to do initially. But that moving  
11 forward that was probably a bit too much to ask. There were  
12 other people, however, who really felt like they would  
13 prefer to have fewer two day meetings than to have more one  
14 day meetings. So that's something to consider as well.

15 In terms of the structure and format. A lot of  
16 people said we should meet face to face at least twice a  
17 year and if necessary more. But there were a number of you  
18 who said that it's hard to pick up on body language and that  
19 kind of thing if you are not face to face. That face to  
20 face was important to a number of you.

21 However, I also got that strictly business items  
22 or subcommittees would be okay by phone conference. There  
23 were a few of you who said that.

24 And that there were some of you who also liked the  
25 idea of trying out the technology and having shorter

1 meetings and being able to use the technology where it is  
2 appropriate. To not have to do everything face to face.  
3 For some of you you're very, very busy and getting away for  
4 a day is really a hardship.

5           And we'd even noticed with some advisory committee  
6 members like Dr. Paula Braveman, it is very hard for her to  
7 show up at all because her schedule is so busy. And she has  
8 things on the calendar like years in advance like something  
9 for today.

10           Also that the subcommittees and the report-outs  
11 and other small group work should take place at the  
12 meetings. People really like the idea of working in small  
13 groups at the meetings; that that's valuable.

14           With the content: People have really enjoyed the  
15 presentations. We had a lot of comments to that effect.  
16 That people felt like the presentations needed to continue  
17 to educate ourselves and stimulate thought and make  
18 connections among areas of expertise and develop partners.  
19 But that future presentations should really focus on new  
20 developments.

21           And that there were several of you who really felt  
22 that we should be bringing in people who have achieved  
23 success somewhere else around the social determinants of  
24 health, even if it is from outside of California. So to use  
25 the presentations to really elevate our understanding of

1 what can be done around the social determinants of health  
2 and to capitalize on models, even if they are from outside  
3 of the state.

4 There was the idea to utilize webinars to  
5 disseminate information that is not so accessible by reading  
6 it. So potentially in-between meetings to do webinars for  
7 those who are able to do that as a learning.

8 And to do occasional check-ins like the interview  
9 process that we just went through.

10 And then there was also information that I  
11 gathered from you around policy issues. Which was really a  
12 way to kind of gauge what interests you the most. What are  
13 you most passionate about? And that we can use that within  
14 the Office of Health Equity essentially like marching orders  
15 to go back and continue to do research in those areas or to  
16 be able to bring presentations to you that would help to  
17 eliminate what can be done in these particular policy areas.

18 So I won't go into the specifics around that, I  
19 know that we are short on time, but that was basically in  
20 nutshell what I got from you. I still have a few more  
21 members to speak with and I will continue to kind of update  
22 where we are with that.

23 Patricia Ryan has a question.

24 AC MEMBER RYAN: I don't recall being contacted.

25 DR. NOLFO: It was just an e-mail that went out to



1 everyone but I'd be happy to reach out to you again.

2 AC MEMBER RYAN: Well I'm wondering if -- I think  
3 you have two e-mails for me and one of them is the old  
4 e mail and one is the new e-mail. I would be happy to talk  
5 to you, I just didn't see anything.

6 DR. NOLFO: Thank you. Is there anyone else in  
7 the Sacramento office that wants to -- Sacramento site that  
8 wants to weigh in? Neal.

9 AC MEMBER KOHATSU: Just a quick comment on work  
10 groups. It may be that, at least initially, there are ad  
11 hoc work groups that target a -- and I don't have anything  
12 against the work groups that were discussed. Obviously data  
13 evaluation is an ongoing area. But within that there may be  
14 things that another group hones in on and then we kind of  
15 see over time the need for standing groups. In many  
16 organizations you have both, you have a limited number of  
17 standing work groups and then ad hoc work groups and maybe  
18 there will be some combination in the future.

19 DR. NOLFO: Thank you.

20 OHE DEPUTY DIRECTOR MILLER: I'm going to jump in.  
21 This is Jahmal. Just quickly.

22 I know we'll kind of have more of a methodological  
23 approach to getting the feedback. But I particularly wanted  
24 to hear after Tamu has shared this information with us, just  
25 kind of some sentiments and thoughts from Sandi, our Chair,

1 and from Rocco. I am not looking for anything in particular  
2 but just based on what you heard. I would definitely want  
3 to hear from the both of you.

4 DR. NOLFO: Go ahead, Rocco.

5 AC MEMBER CHENG: No, no. Let Sandi.

6 DR. NOLFO: Sandi, do you want to weigh-in first?

7 Rocco joined us, by the way.

8 AC CO-CHAIR GÁLVEZ: Oh, great. Tamu and I did  
9 have an extensive conversation about starting to think about  
10 how to do the December meeting. My thoughts on this are  
11 that I think it's premature to split off into subcommittees  
12 without having further understanding of kind of what the  
13 parameters of each committee is. I have been part of  
14 projects where we just split off into subcommittees without  
15 kind of looking at the forest --

16 OHE DEPUTY DIRECTOR MILLER: Right.

17 AC CO-CHAIR GÁLVEZ: And then the trees, they each  
18 start doing their own thing and they don't, they are not  
19 necessarily working in tandem towards the big picture  
20 anymore. And then there ends up being a lot of overlap of,  
21 you know, that the different subcommittees end up starting  
22 to work on very similar things.

23 So for me, I think in order to be most effective I  
24 think we at our next meeting need to have a little more of a  
25 group discussion on what the subcommittees could look like.

1 If there are any additional subcommittees we think there  
2 should be and what the parameters and kind of big picture  
3 goals for each of those committees would be prior to having  
4 folks decide which committees they would want to be on. So  
5 that, I mean -- So that was kind of, that was one of my  
6 thoughts.

7           The other thought that I felt was important was  
8 that I feel that we are not experts. I mean, primarily  
9 almost everyone on this task force, short of Linda, are  
10 primarily health-type people. Mental health, physical  
11 health, you know, focusing on youth, focusing on specific  
12 populations, health policy. We tend to be folks from that  
13 area. And I think that we don't have collective expertise,  
14 you know, deep expertise on the different social  
15 determinants of health.

16           And so I think if that is part of our charge I  
17 think we need to get a lot more informed about more, you  
18 know, a lot more guidance on best practices, on best  
19 thinking. On, you know, what are some of the key equity  
20 issues in these different arenas, the key connections  
21 between these arenas of health outcomes. And so I think  
22 that that's something that we need to be thinking about  
23 moving forward. That with every meeting we try to build our  
24 collective understanding of the different social  
25 determinants and their impact on health outcomes. So those

1 are my key thoughts.

2 AC MEMBER CHENG: Hi everyone, this is Rocco. I  
3 mostly agree with what Sandi just shared. And I want to  
4 say, appreciation to Jahmal for suggesting the subcommittee  
5 structure. I think it is a good and effective way of  
6 utilizing people's expertise and time.

7 I agree that we should probably get together and  
8 work out some of the details and make sure the direction is  
9 the one that we get a buy-in from this advisory committee  
10 and then we move forward after that.

11 OHE DEPUTY DIRECTOR MILLER: Okay.

12 AC CO-CHAIR GÁLVEZ: Okay. Are you done, Tamu?  
13 Should we -- are we ready now to get comments from anybody  
14 else and the public?

15 DR. NOLFO: Yes.

16 AC CO-CHAIR GÁLVEZ: And we only have a few  
17 minutes.

18 DR. NOLFO: Yes, go ahead.

19 AC CO-CHAIR GÁLVEZ: Okay. So any other folks of  
20 the advisory committee that would like to comment on this?  
21 I'll start there with the Sacramento group.

22 DR. NOLFO: No takers in Sacramento.

23 AC CO-CHAIR GÁLVEZ: Okay. San Francisco?

24 UNIDENTIFIED SPEAKER: Yes, we've got a comment.

25 AC MEMBER LU: This is Francis. I'm just

1 wondering about possibly doing both/and. And that is, for  
2 the next meeting, as Sandi said, we need to focus on the  
3 final report and all of that. But also make sure that we do  
4 have some time to really work on the small groups and get  
5 them functional after that December 12th meeting. I think  
6 that would be the way we can really help bring our specific  
7 expertise to the specific issues that we need to deal with.

8 AC CO-CHAIR GÁLVEZ: Thank you. And I was  
9 definitely thinking of moving in that direction at the  
10 December meeting, just not initially splitting right off  
11 into the committees until we had more of an opportunity to  
12 flesh out what they were about and what were the parameters  
13 for each one.

14 Any other, any other comments at San Francisco?  
15 Okay. In Los Angeles?

16 AC MEMBER PARKS: This is Hermia. In the interest  
17 of time I certainly agree with Sandi and Rocco comments  
18 regarding that.

19 AC CO-CHAIR GÁLVEZ: Okay, any other comments in  
20 Los Angeles?

21 AC MEMBER JOHNSON: No.

22 AC CO-CHAIR GÁLVEZ: All right. And then Fresno?

23 AC MEMBER NEWEL: No, thank you.

24 AC CO-CHAIR GÁLVEZ: Okay, how about members of  
25 the public specifically to this item? In a moment I'll

1 allow for public comment about anything else. Specifically  
2 to this item, any public comment here in Oakland?

3 Sacramento?

4 DR. NOLFO: Any public comment?

5 No.

6 AC CO-CHAIR GÁLVEZ: Los Angeles?

7 AC MEMBER JOHNSON: No.

8 AC CO-CHAIR GÁLVEZ: Okay, how about on the phone?  
9 Is there any comment that people want to make specifically  
10 to this item on the phone? If so, please, \*1.

11 THE OPERATOR: We do have a comment over the phone  
12 from Ricardo Moncrief, your line is open.

13 MR. MONCRIEF: Yeah. I would have a big concern  
14 that, being a small community again, I reiterate that we are  
15 able to move a little bit faster and we are able to develop,  
16 you know, innovative tools that we hope will change the  
17 paradigm, you know. We have infrastructure tools, mental  
18 health, monitoring and tracking, we have communications, the  
19 lady sitting across from you has some good ideas and  
20 marketing nonprofits.

21 And we would like to know, you know, how community  
22 engagement works a little bit more, you know, and we'd like  
23 to share, you know, the ways that we are using to map out  
24 health determinants. So, you know, community engagement,  
25 who do we contact? I know Jahmal has been down to the

1 community one time but we feel the necessity to bring him  
2 back again along about 2015, hopefully in January. So how  
3 would that work?

4 AC CO-CHAIR GÁLVEZ: Jahmal or Tamu, you want to  
5 answer that?

6 OHE DEPUTY DIRECTOR MILLER: Yes. So I would  
7 encourage looking forward to the subcommittee opportunities  
8 to serve as a vehicle to ensure that, you know, the voice of  
9 Marin city is represented. I don't know if you have made --  
10 maybe you've heard about the different times that I have  
11 spoken across the state. I always talk about --

12 MR. MONCRIEF: Yes.

13 OHE DEPUTY DIRECTOR MILLER: I always talk about  
14 what's happening in Marin City.

15 And with respect to communications, I remember the  
16 comment at probably our May meeting that you shared around  
17 ensuring that, you know, from a communications perspective  
18 we are engaging with you guys. Regardless of whether you  
19 are a small community or not, I know that there is a high  
20 need there. And I would just leverage existing vehicles and  
21 the direct relationship that you have with us to ensure that  
22 not only your voice is heard but there are some actionable  
23 opportunities. I mean, what you guys are already doing to  
24 some extent is really part of an implementation of our plan.  
25 So we can formalize that a bit more but you won't be, you

1 won't be left out.

2 MR. MONCRIEF: Thank you.

3 AC CO-CHAIR GÁLVEZ: Okay. So at this moment I  
4 would like to invite the public to speak on any other items  
5 that you would like to speak on that weren't necessarily  
6 items on the agenda.

7 I'll start here at the Oakland office. Were there  
8 any items that either of you wanted to comment on?

9 Sacramento?

10 DR. NOLFO: No, no takers here.

11 AC CO-CHAIR GÁLVEZ: Los Angeles?

12 AC MEMBER JOHNSON: No.

13 AC CO-CHAIR GÁLVEZ: And on the phone, any other  
14 items that you would like to speak to that have not already  
15 been spoken to?

16 THE OPERATOR: There is no one in the queue at  
17 this time.

18 AC CO-CHAIR GÁLVEZ: All right, thank you. We are  
19 a few minutes past time.

20 I do want to thank you all for the patience of our  
21 -- and sitting through our little experiment here trying to  
22 do a multiple site interactive meeting, which I think was a  
23 little bit challenging. I don't think we have time at this  
24 time to really debrief how that went but I would invite you  
25 all to think about it and when we come back together in



1 December we have some wisdom around how do we plan our  
2 meetings moving forward. If we want to do phone meetings  
3 again, what lessons we learned from this experience. And  
4 then we can leave a little bit of time for that at the next  
5 meeting's agenda.

6 With that, I hope you all have a good rest of your  
7 week and I look forward to seeing you all in December.

8 OHE DEPUTY DIRECTOR MILLER: Sandi, I just want to  
9 make a quick, final comment.

10 AC CO-CHAIR GÁLVEZ: Jahmal.

11 OHE DEPUTY DIRECTOR MILLER: No problem. I want  
12 to just reiterate a concept that we want to talk about more  
13 and that is -- it's come up around sustainability. Whether  
14 it's around CRDP or the HiAP or the Office in general. I am  
15 really trying to think about ways in which we can all  
16 strategically just hardwire sustainability for this work.  
17 Whether it's, you know, the \$60 million we have allocated  
18 for the next four years around our mental health disparities  
19 work, I am already thinking beyond that four years. How do  
20 we sustain Health in All Policies?

21 And overall one of the reasons why I want to bring  
22 the private foundations to the table is to really catalyze  
23 important work that we want to do now. But we ultimately  
24 know that policy is the strongest tool that we have to wield  
25 to really hardware and sustain this work. So let's just

1 keep that at the forefront of our mind so that as all of us,  
2 when our tenures conclude, whenever that is, that from an  
3 institutional perspective this work continues. And it is  
4 not subject to leadership, it is not subject to just  
5 someone's, you know, arbitrary decision but it is built in  
6 to our systems.

7 And lastly, I just wanted to recognize Ellen,  
8 Ellen Wu from the Urban Institute who came to present to our  
9 executive management team at CDPH. Provided some excellent  
10 information and as a result I think we have some opportunity  
11 there to collaborate. Once again, to internally educate our  
12 colleagues in state government around this health equity  
13 work.

14 And then lastly, there is a book -- I want to get  
15 extra copies from -- it's the National Association of County  
16 and City Health Officials, NACCHO, NACCHO, whatever it's  
17 called.

18 AC CO-CHAIR GÁLVEZ: NACCHO.

19 OHE DEPUTY DIRECTOR MILLER: NACCHO. They just  
20 produced a document called "Expanding the Boundaries.  
21 Health Equity in Public Health." It's a short read but it's  
22 very, very powerful. Talking about how that integration  
23 looks with respect to social determinants of health and  
24 talks about the impact of decades of decisions with respect  
25 to, you know, the unintended consequences of many policies

1 of how it's lended itself to what we see today as structural  
2 racialization and other social inequities. And I want to  
3 make sure not only that our staff has it in the office but  
4 that we get copies for the advisory committee.

5 But I specifically wanted to recognize BARHII who  
6 was cited throughout that document, HiAP too, but BARHII is  
7 cited from beginning to end on a national level. And that  
8 work, from a downstream/upstream perspective, is integrated  
9 into that report. And I just wanted to acknowledge them for  
10 the work that they have done and I want to ensure that we  
11 each get that document. I think it will provide some great  
12 insight that can inform our next meeting and our future,  
13 future steps.

14 So with that said I am done and thank you  
15 everyone. This was far from disastrous. It went extremely  
16 well. No, there are some things that we'll tweak but  
17 overall I feel really good about this technological approach  
18 to doing this meeting.

19 AC CO-CHAIR GÁLVEZ: Thank you, Jahmal, and thank  
20 you everybody.

21 (Thereupon, the meeting adjourned at 12:09 p.m.)

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## CERTIFICATE OF REPORTER

I, John Cota, an Electronic Reporter, do hereby certify that I am a disinterested person herein; that I recorded the foregoing California Department of Public Health, Office of Health Equity Advisory Committee meeting; that it was thereafter transcribed.

I further certify that I am not of counsel or attorney for any of the parties to said meeting, nor in any way interested in the outcome of said matter.

IN WITNESS WHEREOF, I have hereunto set my hand this 17th day of October, 2014.

/s/ John O. Cota

JOHN O. COTA

## CERTIFICATE OF TRANSCRIBER

I certify that the foregoing is a correct transcript, to the best of my ability, from the electronic sound recording of the proceedings in the above-entitled matter.

/s/ Ramona Cota

October 17, 2014

RAMONA COTA, CERT\*\*478